

# **COLLINS CHABANE LOCAL MUNICIPALITY**

**COLLINS CHABANE  
LOCAL MUNICIPALITY**  
since 2016



**MID-YEAR FINANCIAL AND SDBIP REPORT**

**2018/2019**

<b>TABLE OF CONTENT</b>	
1.1.	COVER PAGE : PAGE
2.	TABLE OF CONTENT
3.	CHAPTER 1: INTRODUCTION
4.	CHAPTER 2 : PAGE: OVERVIEW OF MID- YEAR FINANCIAL PERFORMANCE ASSESSMENT
5.	CHAPTER 3: DETAILED MID YEAR FINANCIAL PERFORMANCE
6.	CHAPTER 4: FUNCTIONAL SERVICE DELIVERY REPORT:PAGE: (JULY 2018-DECEMBER 2018)
7.	CHAPTER 5: MUNICIPAL MANAGER’S QUALITY CERTIFICATION

#### **TABLE OF ACRONYMS AND ABBREVIATIONS**

AG	Auditor-General
CCLM	Collins Chabane Local Municipality
VDM	Vhembe District Municipality
CWP	Community Works Programme
DMP	Disaster Management Plan
DoE	Department of Energy
DoHS	Department of Human Settlement
EMP	Environmental Management Plan
EPW	Expanded Public Works Programme
FBW	Free Basic Water
FY	Financial Year
IDP	Integrated Development Plan

IGR	Intergovernmental Relation
INST	Institutional
LED	Local Economic Development
MFMA	Municipal Finance Management Act, No, 56 of 2003
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPC	Municipal Public Account Committee
MSIG	Municipal Systems Improvement Grant
N/A	Not applicable
SLA	Service Level Agreement
PIA	Project Implementing Agent
PMS	Performance Management System
PMU	Project Management Unit
SCM	Supply Chain Management
SLP	Social and Labour Plan
SDBP	Service Delivery and Budget Implementation Plan
WAC	Ward AIDS Council

## **CHAPTER ONE**

### **1.INTRODUCTION AND LEGISLATION**

The municipality adopted the 2018/19 IDP/Budget on the 30 May 2018 at Malamulele Boxing Gym. As a strategic document to address the challenges identified during the public participation sessions. The IDP\Budget was adopted with the budget for 2018/19 which amounts to R468 610 million and the three year projected budget (MTREF) of R551 237 million for the 2019\20 FY and R550 775 million for the 2020\21 FY. The budget related policies such as Rates, Credit Control, Petty cash, Cash Management, Virement, Budget, Assets, Contract Management, Unauthorised, Irregular, Fruitless and Wasteful Expenditure indigent and all other policies as required by the law were also adopted.

The municipality developed Service Delivery and Budget Implementation Plan as a tool to implement the IDP. The targets were set out in the SDBIP for the performance of the Municipality to be measured and the Mayor signed accordingly as required by the legislations.

## **CHAPTER TWO**

### **MID YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT 2018/19 FINANCIAL YEAR**

A. Section 72 of the Municipal Finance Management Act, Act 56 of 2003, states that: -

- 1) The accounting officer of the municipality must by 25th of January of each year-
  - a) Asses the performance of the municipality during the first half of the year, taking into account –
    - i) The monthly statements referred to in section 71 for the first half of the year,
    - ii) The municipality's service Delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and budget Implementation Plan(SDBIP),
    - iii) The past year's annual report, and progress on resolving problems identified in the annual report and

- b) A report on such assessment to –
  - i) Mayor of the municipality
  - ii) The relevant Provincial treasury and
  - iii) The National Treasury.
  
- 2) The statement referred to in section 71(1) for the six month may be incorporated into the report referred to in subsection 1) b) of this section.
- 3) The accounting officer must as part of the review-
  - a) Make recommendation as whether an adjustment budget is necessary, and
  - b) Recommend revised projections for the revenue and expenditure to the extent that may be necessary.

**RECOMMENDATIONS:**

**Maringa R**

**ACTING CHIEF FINANCIAL OFFICER**

**DATE :**

On the basis of the below assessment, it is recommended that :-

1. The projections for the revenue and expenditure be revised in terms of section 28 of the municipal finance management act and that the original budget be adjusted.

**RECOMMENDATIONS ON THE  
SDBIP  
SHILENGE RR  
ACTING MUNICIPAL MANAGER  
DATE:**

1. The Original Service Delivery and Budget Implementation Plan (SDBIP) be revised in line with Following:

- A. The budget.
- B. Framework For Managing Performance Information( FMPPI)
- C. Include the targets that were excluded during the beginning of the financial due to lack of human resource capacity
- D. AGSA Audit Findings on Audit of predetermined objectives

## **CHAPTER THREE**

### **DETAILED FINANCIAL PERFORMANCE FOR THE PERIOD ENDED 31 DECEMBER 2018**

#### **MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT 2018/19.**

Section 72 of the municipal Finance Management Act comprised of the Financial and the Non-Financial Assessment reports. This section also requires the accounting officer of the municipality to assess the performance of the municipality for the first half of the financial year by the 25<sup>th</sup> of January each year taking into consideration the following:

- 1) The monthly budget statement referred to in section 71.
- 2) The past year's annual report and progress on resolving problems identified in the report.
- 3) The municipality's service delivery targets and performance indicators as set in the SDBIP.
- 4) The performance of the entity in the sole control of the municipality.

The assessment will only be based on items 1 and 2 and it will be attached to report in item 3 above.

Item 4 will not be covered in the report as Collins Chabane Local municipality does not own an entity.

**(1) THE MONTHLY BUDGET STATEMENT (SECTION 71) INCOME**

<b>DESCRIPTIONS</b>	<b>BUDGET</b>	<b>PRO RATA 50%</b>	<b>BILLING TO DECEMBER</b>	<b>ACTUALS TO DECEMBER</b>	<b>DIFFERENCES</b>
<b>PROPERTY RATES</b>	<b>R 15 415 666</b>	<b>R 7 707 833</b>	<b>R10 389 436</b>	<b>R 2 084 570</b>	<b>R 13 331 096</b>
<b>SERVICE CHARGE REFUSE</b>	<b>R 4 617 287</b>	<b>R 2 308 644</b>	<b>1 391 539</b>	<b>217 598</b>	<b>R 4 399 689</b>
<b>RENTAL OF FACILITIES</b>	<b>R 93 135</b>	<b>R 46 568</b>			<b>R 93 135</b>
<b>INTEREST EARNERD FROM BANK</b>	<b>R 6 979 235</b>	<b>R 3 489 618</b>		<b>5 428 562</b>	<b>R 1 550 673</b>
<b>INTEREST EARNERD OUTSTANDING DEBTORS</b>					
<b>FINES</b>	<b>R 167 457</b>	<b>R 83 729</b>			<b>R 167 457</b>
<b>LICENCES &amp; PERMITS</b>	<b>R 5 529 760</b>	<b>R 2 764 880</b>		<b>1 674 868</b>	<b>R 3 854 892</b>
<b>AGENCY SERVICES</b>	<b>R 3 034 396</b>	<b>R 1 517 198</b>		<b>R 1 093 595</b>	<b>R 1 940 801</b>



<b>TRANSFER RECOGNISED OPERATIONAL</b>	<b>R 330 547 000</b>	<b>R 165 273 500</b>		<b>219 581 000</b>	<b>R 110 966 000</b>
<b>TRANSFER RECOGNISED CAPITAL</b>	<b>R 100 350 000</b>	<b>R 50 175 000</b>		<b>R 82 524 000</b>	<b>R 17 826 000</b>
<b>OTHER REVENUE</b>	<b>R 1 708 715</b>	<b>R 854 358</b>		<b>R 7 247 605</b>	<b>( R 6 632 485)</b>
<b>TOTAL REVENUE</b>	<b>R 468 442 651</b>	<b>R 234 221 326</b>		<b>R 319 851 798</b>	<b>R 147 497 258</b>
<b>EMPLOYEE RELATED COSTS</b>	<b>R 76 393 272</b>	<b>R 38 196 636</b>		<b>R 33 463 945</b>	<b>R 42 909 327</b>
<b>REMUNERATIONS OF COUNCILLORS</b>	<b>R 26 731 449</b>	<b>R13 365 725</b>		<b>R 12 660 546</b>	<b>R 14 070 903</b>
<b>BANK CHARGES</b>	<b>R 411 660</b>	<b>R 205 830</b>		<b>R 166 482</b>	<b>R 245 178</b>
<b>OTHER MATERIALS</b>	<b>R 4 020 950</b>	<b>R 2 010 475</b>		<b>R 1 018 447</b>	<b>R 3 002 503</b>
<b>CONTRACTED SERVICES</b>	<b>R 69 360 549</b>	<b>R 34 680 275</b>		<b>R 18 105 966</b>	<b>R 51 254 583</b>

<b>GENERAL EXPENDITURE</b>	<b>R 13 875 756</b>	<b>R 6 937 878</b>		<b>R 39 975 426</b>	<b>( R 26 099 670)</b>
<b>CAPITAL EXPENDITURE - GRANT FUNDING</b>	<b>R 100 350 000</b>	<b>R 50 175 000</b>		<b>R 62 268 843</b>	<b>R 38 081 157</b>
<b>CAPITAL EXPENDITURE - OWN FUNDING</b>	<b>R 109 944 362</b>	<b>R 54 972 181</b>		<b>R 17 681 638</b>	<b>R 92 262 724</b>
<b>DEPRECIATIONS</b>	<b>R 14 243 569</b>	<b>R 7 121 785</b>		<b>R 7 121 785</b>	<b>R 7 121 785</b>
<b>PROVISIONS FOR BAD DEBTS</b>	<b>R 10 016 477</b>	<b>R 5 008 239</b>		<b>R 5 008 239</b>	<b>R 5 008 239</b>
<b>TOTAL EXPENDITURE</b>	<b>R 425 348 071</b>	<b>R 212 674 036</b>		<b>R 197 471 317</b>	

## **2. PAST YEAR'S ANNUAL REPORT AND PROGRESS IN RESOLVING PROBLEMS IDENTIFIED**

- ▶ The municipality obtained a disclaimer audit opinion in the last year's audit (2017/18).
- ▶ In resolving the problems raised in the audit report and the management letter, the municipality has come up with the action plan in terms of section 131 of the MFMA.
- ▶ The most critical issues identified by Auditor General South Africa in the audit report are misstatement of revenue, irregular expenditure and the quality of the financial statements.

## **3. RECOMMENDATIONS**

On the basis of the above analysis which shows that the municipality's performance in terms of collection is below what we anticipated, it is recommended that the budget be adjusted downward/upward in terms of section 28 of the MFMA (for both revenue and expenditure).

It is there required to revise both the revenue and expenditure in line with the following: -

- Property rates will be adjusted upwards based on the year performance.
- Refuse removal to be adjusted downwards.

The following projects will be included in the adjustments budget:

- Xikundu Ring Road
- Saselemani Sports Complex
- Refurbishment of the Civic Centre
- Electrification of Mavandla and Mavambe phase 1

The capital funding from own revenue will be adjusted upwards to cater for the projects that were supposed to be funded from the conditional grants that were not approved.

## **EXECUTIVE SUMMARY**

This report is a summary of the main budget issues arising from the monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDBIP). The municipality has adopted the budget for the 2018/19 financial year during the month of May 2018. It is a legislative requirement that the budget be approved before the start of the financial year. The budget was implemented from the 01 July 2018.

This mid-year report is a critical stage in the in-yearly reporting cycle. As part of the review, in terms of Section 72(3), the Accounting Officer needs to make recommendations as to whether the SDBIP and the annual budget (both capital and operating) need to be adjusted.

The mid-year report was an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components which influenced the outcomes of Budget adjustment. Another challenge is lower revenue collection due to non-payment by Government, farmers, residents and business. To produce a sustainable, affordable budget necessitated reduction to certain budgetary provisions

Section 54 (f) of the MFMA requires the Mayor to consider and submit the mid-year report to Council by 30 January.

## SUMMARY OF 2018/19 BUDGET PROCESS

The following summarizes the overall position on the capital and operating budgets for the 2018/2019 financial year.

### ANNUAL BUDGET

DESCRIPTION	CAPITAL EXPENDITURE	TOTAL REVENUE	OPERATING EXPENDITURE
Annual Budget	R 210 294 362	R 468 442 651	R 215 053 709
Plan to Budget (SDBIP)	R 105 147 181	R 184 046 326	R 107 526 854
Actual	R 103 049 907	R 237 327 798	R 102 548 208
Variance to SDBIP	R 2 097 274	R 53 281 472	R 4 978 646
% Spent to SDBIP	98%		95%
% of Annual Budget	49%	64%	47%

The above information is based on the original Annual Budget for 2018/19 on which no adjustments have been made so far. The above figures are explained in more detail throughout the report.

### CASH AND CASH EQUIVALENTS

The municipality has not invested any money in the 2018/2019 financial year. The only invested was done with the VBS bank in the 2017/2018 financial year for R120 000 000 which has since been fully impaired as the municipality is not sure of its recoverability.

The municipality has a bank balance of R 371 401 201.75 at the end of December 2018.

## REVENUE

The table below shows the actual income

DESCRIPTION	BUDGET 2018-2019	ACTUAL INCOME	PLANNED SDPIP	VARIANCE BALANCE	BUDGET %	SDBIP %
Municipal own revenue	R 37 545 651	R 17 746 798	R 18 772 285	R 1 025 487	47%	95%
Municipal Grant	R 430 897 000	R 302 105 000	R 215 448 500	-R 86 656 500	70%	140%
<b>TOTAL</b>	<b>R 468 442 651</b>	<b>R 319 851 798</b>	<b>R 234 220 785</b>	<b>-R 85 631 013</b>		

The municipality budget for a revenue of R468 422 651 which includes transfers and subsidies of R430 897 000 and own revenue amounting to R37 545 651. The actual income for the period ending December 2018 is R319 851 798 against the planned total of R234 220 785 representing 136.6%. The results for half yearly are favourable compared to the budgeted and planned SDBIP.

Included in the actual revenue of R319 851 798 is own revenue of R17 746 798 and transfers and subsidies of R302 105 000. The municipality planned to collect R 18 772 285 on own revenue for the period ending December 2018 as per projections; however, the municipality only collected R 17 746 798 which represents 95 % of its planned projections.

The municipality planned to receive R 215 448 500 on transfers and subsidies for the six months ending December 2018 as per projections, however the municipality received R 302 105 000 or 140 % as per planned SDBIP.

The following table shows Billing versus Budget

	Original Budget	YTD Billing	Planned SDBIP	ACTUAL YDT	Original Bud Variance	SDBIP Variance	SDPIB %
<b>TRADING SERVICES</b>							
ASSESSMENT RATES	R 15 415 666	R10 389 436	R 7 707 833	R 2 084 570	R13 331 096	R 5 623 263	27%
REFUSE REMOVAL	R 4 617 287	R1 391 539	R 2 308 644	R 217 598	R 4 399 689	R 2 091 046	9%
<b>TOTAL</b>	<b>R 20 033 953</b>	<b>R11 780 975</b>	<b>R 10 016 477</b>	<b>R 2 302 168</b>	<b>R 17 730 785</b>	<b>R 7 714 309</b>	<b>22.98%</b>

The municipality actual billing for the mid-term is R11 780 975 against the annual billing of R20 033 953 (58.81%). The planned billing for the period as per SDBIP is R10 016 477, which therefore means that the actual billing exceeds the planned billing by 17.62%. However, the municipality collected only 19.54% of the actual billing against the actual collection of R2 302 168 and 22.98% against the planned billing.

The actual collection of R2 302 168 consists of R2 084 570 and R217 598 for property rates and refuse removal respectively.

#### TRAFFIC FINES AND LICENSING

	Original Budget	Planned SDBIP	ACTUAL YDT	Original Variance	Bud SDBIP Variance	SDBIP %
LICENSING: DRIVERS LICENSES						
LICENSING: LEARNERS LICENSES						
LICENSING: PERMITS	R 5 529 760	R 2 764 880	R1 674 868	R 3 854 892	R 1 090 012	60%
LICENSING: REGISTRATION FEES						
FINES – TRAFFIC	R167 457	R 83 729	R Nil	R 167 457	R 83 729	0
<b>TOTAL</b>	<b>R5 697 217</b>	<b>R 2 848 609</b>	<b>R1 674 868</b>	<b>R4 022 349</b>	<b>R 1 173 741</b>	

The municipality received R Nil of projected R 83 729 which is 0% of the midyear projection on traffic fines. The municipality collected an amount of R1 674 868 from licensing and agency fees against planned projections of R2 764 880.

#### OTHER INCOME



	Original Budget	Planned SDBIP	ACTUAL YDT	SDBIP Variance	SDBIP %
Other revenue	R1 708 715	R 854 358	R 8 341 200	R 7 486 842	986.71%
Rental of facilities and equipment's	R 93 135	R 46 568	R 0	R 46 568	0%
Interest earned – Primary Bank	R 6 979 235	R 3 489 618	R 5 428 562	R 1 938 944	155.56%
Interest earned - outstanding debtors	0	0	0	0	
<b>TOTAL</b>	<b>R 8 781 085</b>	<b>R 4 390 544</b>	<b>R 13 769 762</b>	<b>R9 379 218</b>	<b>313.62%</b>

The municipality has exceeded its projected collection on other income with R9 379 218 against a planned income of R4 390 544. The refund from the South African Receiver of Services is the main component that led to the actual income on the other revenue of RR8 341 200 against the projected income of R854 358 at mid-term. The interest earned from the bank is R5 428 562 against the projection of R1 938 944 (155.56% main due to the municipality no longer doing any investment. The council took a resolution in 2017/2018 financial year not charge interest on outstanding accounts due to the integrity of the billing data and continued billing of Vuwani Area with no collection due to unrest.

## DEBTORS ANALYSIS

LIM345 LIM345 - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2018/19										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
<b>R thousands</b>														
<b>Debtors Age Analysis By Income Source</b>														
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	1 978	1 817	1 804	1 703	2 718	1 254	4 049	24 033	39 356	33 756	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	
Receivables from Exchange Transactions - Waste Management	1600	264	257	253	249	293	309	1 015	11 539	14 180	13 406	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	
Interest on Arrear Debtor Accounts	1810	-	-	-	-	-	-	-	-	-	-	-	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1900	10	15	28	(36)	11	28	123	81 605	81 784	81 730	-	-	
<b>Total By Income Source</b>	<b>2000</b>	<b>2 253</b>	<b>2 090</b>	<b>2 086</b>	<b>1 916</b>	<b>3 021</b>	<b>1 592</b>	<b>5 187</b>	<b>117 177</b>	<b>135 320</b>	<b>128 892</b>	-	-	
<b>2017/18 - totals only</b>														
<b>Debtors Age Analysis By Customer Group</b>														
Organs of State	2200	997	1 007	1 007	919	1 995	462	1 421	3 421	11 229	8 217	-	-	
Commercial	2300	414	260	257	199	248	231	761	10 356	12 726	11 795	-	-	
Households	2400	834	814	813	790	770	883	2 999	103 359	111 263	108 802	-	-	
Other	2500	8	8	8	8	8	15	7	41	102	78	-	-	
<b>Total By Customer Group</b>	<b>2600</b>	<b>2 253</b>	<b>2 090</b>	<b>2 086</b>	<b>1 916</b>	<b>3 021</b>	<b>1 592</b>	<b>5 187</b>	<b>117 177</b>	<b>135 320</b>	<b>128 892</b>	-	-	

The above table indicates that at the end of the second quarter the outstanding debtors, is at R135 320 058.80. However, the municipality took a resolution to write off an amount of R86 020 376 at the end of the 2017/2018 financial year, which therefore means that the actual outstanding debtors is R49 299 682.80. The municipality has appointed a service provider through the Department of Cooperative Governance and Traditional Affairs (COGTA) to assist with data cleansing, which will also enable the municipality to start with the implementation of credit control and debt collection policy.

## EXPENDITURE

### CAPITAL EXPENDITURE

DESCRIPTION	BUDGET 2018-2019	ACTUAL EXP	PLANNED SDPIP	AVAILABLE BALANCE	ACTUAL % SDBIP
INFRASTRUCTURE	R 175 924 362	R 86 287 796	R87 962 181	R 89 636 566	97%
OTHER ASSETS	R 34 370 000	R 16 762 111	R 17 185 000	R8 607 889	98%
<b>TOTAL</b>	<b>R 210 294 362</b>	<b>R 103 049 907</b>	<b>R105 147 181</b>	<b>R 79 807 891</b>	<b>98%</b>

The budget of the municipality for the financial year 2018/2019 is R210 294 362. The actual expenditure for the period ending 31 December 2018 is R103 049 907 against a planned expenditure of R107 244 455. More details on the capital spending are explained in Table C5 below.

**SUMMARY OF CONDITIONAL GRANTS:**

	<b>MSIG</b>	<b>EPWP</b>	<b>MIG</b>	<b>INEP</b>	<b>FMG</b>	<b>Total</b>
<b>Opening balance</b>	-				R 0	
Current year receipts		R 794 000	R 70 524 000	R 12 000 000	R 2 345 000	R 85 663 000
Conditions met - transferred to revenue		R 794 000	R 50 268 843	R 12 000 000	R 575 000	R 63 637 843
<b>Conditions still to be met - unspent</b>		<b>R 0</b>	<b>R 20 255 157</b>	<b>R 0</b>	<b>R1 770 000</b>	<b>R 22 025 157</b>

The municipality received an amount of R85 563 000 from the conditional grants as listed on the table above and R63 637 843 was spent. The unspent conditional grants for the period ending 31 December 2018 amounted to R22 025 157.

The roll-over application for the 2017/2018 financial year for an amount of R R22 362 724.80 was not approved by National Treasury. The money was committed for capital projects which are under construction, which therefore means that the projects will now be funded from own revenue.

**The following projects are Roll-Over and must be part of Budget adjustment.**

1. Malamulele B internal streets
2. Malamulele D internal streets
3. Mavambe and Mavandla electrification projects
4. Refurbishment of Civic Centre.

Furthermore, the following projects from own funding were rolled-over and need adjustments of the budget:

1. Xikundu Ring Road
2. Saseleman Sports Complex

## OPERATING EXPENDITURE

The municipality has spent R 102 548 208.87 of the operational budget instead of R R107 526 854.50 as per planned SDBIP.

DESCRIPTION	BUDGET 2018-2019	ACTUAL EXP	PLANNED SDPIP	AVAILABLE BALANCE	ACTUAL % SDBIP
Employee cost	R 76 393 272	R 33 463 945	R 38 196 636	R 42 929 327	88%
Remuneration of Councillors	R26 731 449	R 12 660 546	R13 365 725	R 14 070 903	95%
Depreciation	R 14 243 569	R 7 121 785	R 7 121 785	R 7 121 785	100%
Repairs and maintenance	R 3 506 212	R 1 103 783	R 1 753 106	R 2 402 429	63%
Bad debts	R 10 016 477	R 5 008 239	R 5 008 239	R 5 008 239	100%
Contract services	R 69 360 549	R 18 105 966	R 34 680 275	R 51 254 583	52%
Other expenditure	R14 802 178	R 25 083 944	R7 401 088.5		
<b>Grand Total</b>	<b>R 215 053 709</b>	<b>R102 548 208</b>	<b>R107 526 855</b>		<b>95%</b>

The total spending on the annual budget of R215 053 709 is R102 548 209 against the projected spending of R107 526 855. Late appointment of personnel and contracted services have contributed to the underspending of the operational expenditure budget.

## **SALARIES, BENEFITS AND ALLOWANCES**

The budget of employee related cost is R78 958 944, and the actual spent is 88 % or R 33 463 945 as per half yearly projections.

The budget of remuneration of councillor is R 26 731 449, and the actual spend is 95 % or R 12 660 546 as per half yearly projections.

## **REPAIRS AND MAINTENANCE**

The total budget for repairs and maintenance is R 3 506 212 and the actual spending is at 63 % or R 1 103 783 as per half yearly projections of R1 753 106. Take note that repairs are only undertaken when breakages occur. Contract Services has planned budget of R 34 680 275 against the original budget of R 69 360 549 and the actual spending is at 52% or R 18 105 966 as per half yearly projection. The detailed breakdown of the general expenditure is shown under Table C4 below.

## **IN – YEAR BUDGET STATEMENT TABLES**

**LIM345 - Table C1 Monthly Budget Statement Summary - M06 December**

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b><u>Financial Performance</u></b>									
Property rates	15 931	15 416	–	2 126	10 389	7 708	2 682	35%	15 416
Service charges	3 007	4 617	–	278	1 392	2 309	(917)	-40%	4 617
Investment revenue	12 508	6 979	–	967	5 429	3 476	1 953	56%	–
Transfers and subsidies	308 719	326 547	–	80 164	219 581	220 957	(1 376)	-1%	326 547
Other own revenue	7 272	10 533	–	1 178	6 877	3 313	3 564	108%	17 513
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>347 437</b>	<b>364 093</b>	<b>–</b>	<b>84 713</b>	<b>243 668</b>	<b>237 761</b>	<b>5 906</b>	<b>2%</b>	<b>364 093</b>
Employee costs	68 606	78 959	–	6 489	33 464	39 479	(6 016)	-15%	78 959
Remuneration of Councillors	17 664	26 395	–	2 055	12 661	13 198	(537)	-4%	26 395
Depreciation & asset impairment	14 345	14 244	–	1 187	7 122	7 122	–		14 244
Finance charges	175	–	–	34	206	206	–		412
Materials and bulk purchases	3 385	4 021	–	36	1 018	2 010	(992)	-49%	4 021
Transfers and subsidies	2 441	4 526	–	25	117	1 509	(1 392)	-92%	4 526
Other expenditure	59 290	86 909	–	9 783	63 090	53 084	10 006	19%	119 395
<b>Total Expenditure</b>	<b>165 907</b>	<b>215 054</b>	<b>–</b>	<b>19 609</b>	<b>117 677</b>	<b>116 607</b>	<b>1 070</b>	<b>1%</b>	<b>247 951</b>
<b>Surplus/(Deficit)</b>	<b>181 530</b>	<b>149 039</b>	<b>–</b>	<b>65 104</b>	<b>125 991</b>	<b>121 154</b>	<b>4 837</b>	<b>4%</b>	<b>116 142</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	120 728	104 350	–	38 193	85 379	88 782	(3 403)	-4%	104 350
Contributions & Contributed assets	–	–	–	–	–	–	–		–



<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>302 258</b>	<b>253 389</b>	–	<b>103 297</b>	<b>211 370</b>	<b>209 936</b>	<b>1 434</b>	<b>1%</b>	<b>220 492</b>
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
<b>Surplus/ (Deficit) for the year</b>	<b>302 258</b>	<b>253 389</b>	–	<b>103 297</b>	<b>211 370</b>	<b>209 936</b>	<b>1 434</b>	<b>1%</b>	<b>220 492</b>
<b><u>Capital expenditure &amp; funds sources</u></b>									
<b>Capital expenditure</b>	<b>225 595</b>	<b>210 294</b>	–	<b>21 448</b>	<b>103 050</b>	<b>116 008</b>	<b>(12 958)</b>	<b>-11%</b>	–
Capital transfers recognised	83 032	104 350	–	17 474	62 269	82 981	(20 712)	-25%	–
Public contributions & donations	–	–	–	–	–	–	–		–
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	<b>142 562</b>	<b>105 944</b>	–	<b>3 973</b>	<b>40 781</b>	<b>33 027</b>	<b>7 754</b>	<b>23%</b>	–
<b>Total sources of capital funds</b>	<b>225 595</b>	<b>210 294</b>	–	<b>21 448</b>	<b>103 050</b>	<b>116 008</b>	<b>(12 958)</b>	<b>-11%</b>	–
<b><u>Financial position</u></b>									
Total current assets	265 377	24 441	–		391 349				–
Total non-current assets	591 876	196 051	–		610 552				–
Total current liabilities	62 768	–	–		36 261				–
Total non-current liabilities	3 335	–	–		(2 528)				–
Community wealth/Equity	<b>791 150</b>	<b>220 492</b>	–		<b>968 167</b>				–

<b>Cash flows</b>									
Net cash from (used) operating	314 309	238 728	–	103 055	226 332	215 475	(10 857)	-5%	55 310
Net cash from (used) investing	(252 522)	(210 461)	–	(21 489)	(103 050)	(102 994)	56	-0%	–
Net cash from (used) financing	–	–	–	1	–	–	–		–
<b>Cash/cash equivalents at the month/year end</b>	<b>248 119</b>	<b>131 164</b>	<b>248 119</b>	<b>–</b>	<b>371 401</b>	<b>360 600</b>	<b>(10 801)</b>	<b>-3%</b>	<b>303 429</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>			2						
Total By Income Source	2 253	2 090	086	1 916	3 021	1 592	5 187	117 177	135 320
<b>Creditors Age Analysis</b>									
Total Creditors	5 706	358	–	–	–	–	–	–	6 064

Table C1 Budget Statement Summary

The below table shows the summary of municipal Budget statement report and is based on the original Annual Budget for 2018/19 on which no adjustment have been made so far. The below figures are explained in more details throughout the report.

As shown on Table C1 above, the following summarizes the performance of the municipality for the year ended 31 December 2018.

Description	Budget	Actual
	000	000
Operational Revenue	R364 093	R243 668
Operational expenditure	R215 054	R117 677
Transfers and subsidies (capital)	R104 350	R85 782
Capital expenditure	R210 294	R103 050
Surplus	R253 389	R211 370
Capital expenditure	R210 294	R103 050
Cash in the bank		R371 401
Debtors age analysis		R153 320
Creditors		R6 064

**Table C1 Budget Statement Summary**

**LIM345 LIM345 - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December**

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates		15 931	15 416		2 126	10 389	7 708	2 682	35%	15 416
Service charges -		-	-		-	-	-	-		-

electricity revenue									
Service charges - water revenue	-	-		-	-	-	-		-
Service charges - sanitation revenue	-	-		-	-	-	-		-
Service charges - refuse revenue	3 007	4 617		278	1 392	2 309	(917)	-40%	4 617
Service charges - other	-	-		-	-	-	-		-
Rental of facilities and equipment	(725)	93				31	(31)	-100%	93
Interest earned - external investments	12 508	6 979		967	5 429	3 476	1 953	56%	
Interest earned - outstanding debtors	-			-	-	-	-		
Dividends received	-	-		-	-	-	-		-
Fines, penalties and forfeits	3	167		-	-	-	-		167

Licences and permits	3									
Agency services	765	5 530		343	1 675	1 843	(168)	-9%		5 530
Transfers and subsidies	–	3 034		231	1 094	1 011	82	8%		3 034
Other revenue	308 719	326 547		80 164	219 581	220 957	(1 376)	-1%		326 547
Gains on disposal of PPE	4	1 709		603	4 109	427	3 681	862%		8 688
	–	–	–	–	–	–	–			–
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>347 437</b>	<b>364 093</b>	<b>–</b>	<b>84 713</b>	<b>243 668</b>	<b>237 761</b>	<b>5 906</b>	<b>2%</b>	<b>364 093</b>
<b><u>Expenditure By Type</u></b>										
Employee related costs	-									
Remuneration of councillors	68 606	78 959	–	6 489	33 464	39 479	(6 016)	-15%		78 959
Debt impairment	17 664	26 395	–	2 055	12 661	13 198	(537)	-4%		26 395
Depreciation & asset impairment	–	10 016	–	835	5 008	5 008	–			10 016
Finance charges	14 345	14 244	–	1 187	7 122	7 122	–			14 244
	175	–	–	34	206	206	–			412

Bulk purchases	–	–	–	–	–	–	–		–
Other materials	3 385	4 021	–	36	1 018	2 010	(992)	-49%	4 021
Contracted services	37 251	69 361	–	4 935	18 106	34 680	(16 574)	-48%	69 361
Transfers and subsidies	2 441	4 526	–	25	117	1 509	(1 392)	-92%	4 526
Other expenditure	22 040	7 532	–	4 013	39 975	13 395	26 580	198%	40 185
Loss on disposal of PPE	–	–	–	–	–	–	–		(167)
<b>Total Expenditure</b>	<b>165 907</b>	<b>215 054</b>	<b>–</b>	<b>19 609</b>	<b>117 677</b>	<b>116 607</b>	<b>1 070</b>	<b>1%</b>	<b>247 951</b>
<b>Surplus/(Deficit )</b>	<b>181 530</b>	<b>149 039</b>	<b>–</b>	<b>65 104</b>	<b>125 991</b>	<b>121 154</b>	<b>4 837</b>	<b>0</b>	<b>116 142</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	120 728	104 350	–	38 193	85 379	88 782	(3 403)	<b>(0)</b>	104 350
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–		–

(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)  
 Transfers and subsidies - capital (in-kind - all)  
**Surplus/(Deficit) after capital transfers & contributions**  
 Taxation  
**Surplus/(Deficit) after taxation**  
 Attributable to minorities  
**Surplus/(Deficit) attributable to municipality**

-	-	-	-	-	-	-	-	-
302 258	253 389	-	103 297	211 370	209 936			220 492
-	-	-	-	-	-	-		-
302 258	253 389	-	103 297	211 370	209 936			220 492
-	-	-	-	-	-			-
302 258	253 389	-	103 297	211 370	209 936			220 492

Share of surplus/ (deficit) of associate										
		-	-	-	-	-	-			-
<b>Surplus/ (Deficit) for the year</b>		<b>302 258</b>	<b>253 389</b>	<b>-</b>	<b>103 297</b>	<b>211 370</b>	<b>209 936</b>			<b>220 492</b>

### Revenue

The original budget for the property rates is R15 415 million and the actual billing as at 31 December 2018 is R10 389 million. The monthly billing as at 31 December 2018 is R2 126 million, which means that the total billing from January to June 2019 will amount to R12 756 million. The original budget on property rates will therefore be adjusted to R23 145 million based on the information as at mid-term.

The original budget for refuse removal is R4 617 million and year to date billing is R1 392 million against the planned actual billing of R2 309 million. Based on the actual billing as at mid-year, the refuse removal will have to be adjusted downwards.

Interest earned from the bank is budgeted for R6 979 million and actual interest received as at mid-year is R5 429 million. The municipality has projected balance of R303 972 million at the end June 2019 which therefore means that the interest earned will have to be adjusted upwards.

The municipality took a resolution not to charge interest on outstanding debtors hence there either a budget nor actual income in the 2018/2019 financial year.

License and permits is budgeted for R5 530 million and the actual expenditure as at mid-year is R1 675 million requiring a downwards adjustment. The agency will also be adjusted based on the actual income of R1 093 million against the original budget of R3 034 million. The transfers and subsidies will remain as per original budget at R326 547 million.



## OPERATIONAL BUDGET

The operational expenditure budget of the municipality is R215 053 million. The municipality spent R113 177 million at the end December 2018 against the planned expenditure of R107 526 million.

The actual expenditure on the contract services amounted to R18 106 million against six months' projections of R34 680 million. The original budget is R69 361 million. The contracted services relate to security services, development of records management system, GRAP Compliance Asset Register, Financial Reporting and management improvements, Financial Reporting and Advisory services, FMCMM implementation, Revenue Enhancement, Development of PMS, IT support, Development of Risk plans, Development of LED strategy and conducting land audit.

The original budget on the employee costs is R78 959 million and the actual expenditure to December 2018 is R33 464 million against projected expenditure of R39 479 million. There were appointments made in the second quarter and other posts have been advertised with appointments expected to be made in the third quarter of the 2018/2019 financial year. The employee costs budget will not be adjusted.

The expenditure on the councillors' allowances of R12 661 million is in line with the original budget of R26 395 million considering the adjustments for the annual increase.

Table below shows a breakdown councillor and staff benefits

**LIM345 - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December**

Summary of Employee and Councillor remuneration	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast

R thousands									%	
-	1	A	B	C						D
<b><u>Councillors (Political Office Bearers plus Other)</u></b>										
Basic Salaries and Wages		17 160	18 491	-	1 443	8 735	9 246	(511)	-6%	-
Pension and UIF Contributions		-	331	-	-	420	420	-		-
Medical Aid Contributions		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		-	4 387	-	349	2 079	2 193	(115)	-5%	-
Cellphone Allowance		504	3 522	-	263	1 426	1 761	(335)	-19%	-
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		-	-	-	-	-	-	-		-
<b>Sub Total - Councillors</b>		<b>17 664</b>	<b>26 731</b>	<b>-</b>	<b>2 055</b>	<b>12 661</b>	<b>13 621</b>	<b>(960)</b>	<b>-7%</b>	<b>-</b>
<b>% increase</b>	4		<b>51.3%</b>							
<b><u>Senior Managers of the Municipality</u></b>	3									
Basic Salaries and Wages		3 645	4 551	-	352	2 113	2 113	-		-
Pension and UIF Contributions		-	615	-	1	5	5	-		-
Medical Aid Contributions		-	-	-	-	-	-	-		-

Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	1 032	1 115	-	117	704	704	-	-	-
Cellphone Allowance	-	-	-	-	-	-	-	-	-
Housing Allowances	-	-	-	-	-	-	-	-	-
Other benefits and allowances	-	-	-	-	-	-	-	-	-
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>	<b>4 677</b>	<b>6 281</b>	-	<b>470</b>	<b>2 823</b>	<b>2 823</b>	-	-	-
<b>% increase</b>	<b>4</b>	<b>34.3%</b>							
<b><u>Other Municipal Staff</u></b>									
Basic Salaries and Wages	51 154	51 459	-	4 209	22 426	25 295	(2 869)	-11%	-
Pension and UIF Contributions	416	9 867	-	833	3 066	4 933	(1 868)	-38%	-
Medical Aid Contributions	1 791	1 114	-	199	1 113	557	556	100%	-

Overtime		1 984	1 252	–	239	1 075	626	449	72%	–
Performance Bonus		2 841	4 220	–	154	822	2 110	(1 288)	-61%	–
Motor Vehicle Allowance		6 699	3 635	–	373	2 034	1 671	363	22%	–
Cellphone Allowance		–	–	–	–	–	–	–		–
Housing Allowances		77	94	–	10	46	24	22	93%	–
Other benefits and allowances		–	–	–	–	–	–	–		–
Payments in lieu of leave		–	506	–	–	900	127	773	611%	–
Long service awards		–	531	–	–	–	133	(133)	-100%	–
Post-retirement benefit obligations	2	–	–	–	–	–	–	–		–
<b>Sub Total - Other Municipal Staff</b>		<b>64 961</b>	<b>72 678</b>	<b>–</b>	<b>6 017</b>	<b>31 480</b>	<b>35 475</b>	<b>(3 995)</b>	<b>-11%</b>	<b>–</b>
<b>% increase</b>	4		<b>11.9%</b>							
<b>Total Parent Municipality</b>		<b>87 302</b>	<b>105 690</b>	<b>–</b>	<b>8 542</b>	<b>46 963</b>	<b>51 918</b>	<b>(4 955)</b>	<b>-10%</b>	<b>–</b>

The expenditure on both debt impairment and depreciation were based on a six months' provision against the original budgets of R10 016 and R14 244 respectively.

Refer table below for detailed information on depreciation:

LIM345 - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	R e f	2017/ 18	Budget Year 2018/19							
		Audit ed Outco me	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD varian ce	YT D var ian ce %	Full Year Forecast
<b>R thousands</b>	1									
<u>Depreciation by Asset Class/Sub-class</u>										
- <b>Infrastructure</b>		-	<b>6 521</b>	-	<b>517</b>	<b>3 103</b>	<b>3 103</b>	-		-
Roads Infrastructure		-	6 302	-	501	3 004	3 004	-		-
<i>Roads</i>		-	6 302	-	501	3 004	3 004	-		-
<i>Road Structures</i>		-	-	-	-	-	-	-		-
<i>Road Furniture</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
<i>Drainage Collection</i>		-	-	-	-	-	-	-		-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-		-
<i>Attenuation</i>		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	220	-	17	100	100	-		-
<i>Power Plants</i>		-	-	-	-	-	-	-		-
<i>HV Substations</i>		-	-	-	-	-	-	-		-
<i>HV Switching Station</i>		-	-	-	-	-	-	-		-
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-		-
<i>MV Substations</i>		-	-	-	-	-	-	-		-
<i>MV Switching Stations</i>		-	-	-	-	-	-	-		-
<i>MV Networks</i>		-	-	-	-	-	-	-		-
<i>LV Networks</i>		-	220	-	17	100	100	-		-

<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Water Supply Infrastructure	-	-	-	-	-	-	-	-
<i>Dams and Weirs</i>	-	-	-	-	-	-	-	-
<i>Boreholes</i>	-	-	-	-	-	-	-	-
<i>Reservoirs</i>	-	-	-	-	-	-	-	-
<i>Pump Stations</i>	-	-	-	-	-	-	-	-
<i>Water Treatment Works</i>	-	-	-	-	-	-	-	-
<i>Bulk Mains</i>	-	-	-	-	-	-	-	-
<i>Distribution</i>	-	-	-	-	-	-	-	-
<i>Distribution Points</i>	-	-	-	-	-	-	-	-
<i>PRV Stations</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-
<i>Pump Station</i>	-	-	-	-	-	-	-	-
<i>Reticulation</i>	-	-	-	-	-	-	-	-
<i>Waste Water Treatment Works</i>	-	-	-	-	-	-	-	-
<i>Outfall Sewers</i>	-	-	-	-	-	-	-	-
<i>Toilet Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-	-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-	-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-	-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-	-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-	-

<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-
<i>Rail Lines</i>	-	-	-	-	-	-	-	-
<i>Rail Structures</i>	-	-	-	-	-	-	-	-
<i>Rail Furniture</i>	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>	-	-	-	-	-	-	-	-
<i>Piers</i>	-	-	-	-	-	-	-	-
<i>Revetments</i>	-	-	-	-	-	-	-	-
<i>Promenades</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-

<i>Data Centres</i>	-	-	-	-	-	-	-	-
<i>Core Layers</i>	-	-	-	-	-	-	-	-
<i>Distribution Layers</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Community Assets</u></b>	-	<b>2 639</b>	-	<b>200</b>	<b>1 200</b>	<b>1 200</b>	-	-
Community Facilities	-	2 639	-	200	1 200	1 200	-	-
<i>Halls</i>	-	2 639	-	200	1 200	1 200	-	-
<i>Centres</i>	-	-	-	-	-	-	-	-
<i>Crèches</i>	-	-	-	-	-	-	-	-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-	-	-
<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-	-	-
<i>Testing Stations</i>	-	-	-	-	-	-	-	-
<i>Museums</i>	-	-	-	-	-	-	-	-
<i>Galleries</i>	-	-	-	-	-	-	-	-
<i>Theatres</i>	-	-	-	-	-	-	-	-
<i>Libraries</i>	-	-	-	-	-	-	-	-
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-	-	-



<i>Police</i>	-	-	-	-	-	-	-	-	-
<i>Purls</i>	-	-	-	-	-	-	-	-	-
<i>Public Open Space</i>	-	-	-	-	-	-	-	-	-
<i>Nature Reserves</i>	-	-	-	-	-	-	-	-	-
<i>Public Ablution Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Markets</i>	-	-	-	-	-	-	-	-	-
<i>Stalls</i>	-	-	-	-	-	-	-	-	-
<i>Abattoirs</i>	-	-	-	-	-	-	-	-	-
<i>Airports</i>	-	-	-	-	-	-	-	-	-
<i>Taxi Ranks/Bus Terminals</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
<i>Indoor Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Outdoor Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
<b><u>Heritage assets</u></b>	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-

Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
<b>Investment properties</b>	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
<b>Other assets</b>	-	<b>1 018</b>	-	<b>76</b>	<b>457</b>	<b>457</b>	-	-
Operational Buildings	-	1 018	-	76	457	457	-	-
<i>Municipal Offices</i>	-	1 018	-	76	457	457	-	-
<i>Pay/Enquiry Points</i>	-	-	-	-	-	-	-	-
<i>Building Plan Offices</i>	-	-	-	-	-	-	-	-
<i>Workshops</i>	-	-	-	-	-	-	-	-
<i>Yards</i>	-	-	-	-	-	-	-	-

<i>Stores</i>	-	-	-	-	-	-	-	-
<i>Laboratories</i>	-	-	-	-	-	-	-	-
<i>Training Centres</i>	-	-	-	-	-	-	-	-
<i>Manufacturing Plant</i>	-	-	-	-	-	-	-	-
<i>Depots</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
<i>Staff Housing</i>	-	-	-	-	-	-	-	-
<i>Social Housing</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Biological or Cultivated Assets</u></b>	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
<b><u>Intangible Assets</u></b>	-	<b>812</b>	-	<b>68</b>	<b>406</b>	<b>406</b>	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	812	-	68	406	406	-	-
<i>Water Rights</i>	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-

<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>	-	812	-	68	406	406	-	-
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-	-
<i>Unspecified</i>	-	-	-	-	-	-	-	-
<b><u>Computer Equipment</u></b>	-	<b>728</b>	-	<b>61</b>	<b>364</b>	<b>364</b>	-	-
Computer Equipment	-	728	-	61	364	364	-	-
<b><u>Furniture and Office Equipment</u></b>	-	<b>385</b>	-	<b>32</b>	<b>192</b>	<b>192</b>	-	-
Furniture and Office Equipment	-	385	-	32	192	192	-	-
<b><u>Machinery and Equipment</u></b>	-	<b>2 102</b>	-	<b>175</b>	<b>1 051</b>	<b>1 051</b>	-	-
Machinery and Equipment	-	2 102	-	175	1 051	1 051	-	-
<b><u>Transport Assets</u></b>	-	<b>479</b>	-	<b>40</b>	<b>240</b>	<b>240</b>	-	-
Transport Assets	-	479	-	40	240	240	-	-
<b><u>Land</u></b>	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-
<b><u>Zoo's, Marine and Non-biological Animals</u></b>	-	-	-	-	-	-	-	-

Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
<b>Total Depreciation</b>	1	-	<b>14 684</b>	-	<b>1 169</b>	<b>7 013</b>	<b>7 013</b>	-	-

The actual amount on depreciation is as per planned projection at mid-term of R7 013 000. However, it must be noted that the budget was based on the 2016/2017 budgeted figures which will require adjustments considering the audited outcome for 2017/2018 financial year and the current year acquisitions. The annual budget for 2018/2019 financial year is R14 684 000.

Below is the detailed list of general expenditure.

DESCRIPTION	BUDGET	ACTUAL	AVAILABLE	ACTUAL
	2018-2019	EXP	BALANCE	%
General expenditure				
Audit fees external/internal	R 2 539 051	R3,664,723.3		
Audit committee allowances	R450 000	R214,237.27	R 235 762.73	
Advertisements	R 3 974 223	R 106,732.6	R 3 867 490.4	
Administration cost (mig) excluding salaries and capital expenditure				
Bank charges	R 327 915	R 166 482	R 161 433	
Community participation	R 770 000			
Free basic services electricity	R 3 925 797	R 2 007 378	R 1 918 419	
Finance management grant expenses	R 2 34 5000	R 600 000	R1 745 000	
Insurance	R 3 240 570	R 2,650,981.00	R 589 589	
Licenses - motor vehicles	R 780 056	R94,838.00	R 685 218	
Membership fees	R 371 158			
Fuel & oil	R 2 201 586	R 879,348.54	R 1 322 237.46	

Newsletter	R 682 525	R 185 362	R 497163	
Postage	R 919 422	R 0	R 919 422	
Subsistence and travelling allowance	R 1 511 830.00	R 715 397.51	R 796 432,49	
Support for ward committees	R 2 996 000	R 1 680 000	R 1 316 000	
Training	R 9 213 272	R 888 943	R9 124 378	
Telephone: cell – phones	R 3 522 168	R 1 426 313	R 2 095 855	
<b>Sub-total general expenses</b>				

Table SC13c below shows details on repairs and maintenance.

**LIM345 - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December**

Description	R ef	2017/ 18	Budge t Year 2018/ 19							
		Audit ed Outco me	Origin al Budge t	Ad jus te d Bu dget	Monthly actual	YearT D actual	YearT D budge t	YTD varia nce	YTD varia nce	Full Year Forecast
R thousands	1								%	
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>										

-										
<b>Infrastructure</b>	<b>934</b>	<b>340</b>	-	-	<b>240</b>	<b>297</b>	57	<b>19.2</b> <b>%</b>	-	
Roads Infrastructure	934	-	-	-	125	156	30	<b>19.4</b> <b>%</b>	-	
<i>Roads</i>	934	-	-	-	125	156	30	<b>19.4</b> <b>%</b>	-	
<i>Road Structures</i>	-	-	-	-	-	-	-		-	
<i>Road Furniture</i>	-	-	-	-	-	-	-		-	
<i>Capital Spares</i>	-	-	-	-	-	-	-		-	
Storm water Infrastructure	-	-	-	-	-	-	-		-	
<i>Drainage Collection</i>	-	-	-	-	-	-	-		-	
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-		-	
<i>Attenuation</i>	-	-	-	-	-	-	-		-	
Electrical Infrastructure	-	340	-	-	115	142	27	<b>19.1</b> <b>%</b>	-	
<i>Power Plants</i>	-	-	-	-	-	-	-		-	
<i>HV Substations</i>	-	-	-	-	-	-	-		-	
<i>HV Switching Station</i>	-	-	-	-	-	-	-		-	

<i>HV Transmission Conductors</i>	-	-	-	-	-	-	-		-
<i>MV Substations</i>	-	-	-	-	-	-	-		-
<i>MV Switching Stations</i>	-	-	-	-	-	-	-		-
<i>MV Networks</i>	-	-	-	-	-	-	-		-
<i>LV Networks</i>	-	340	-	-	115	142	27	<b>19.1 %</b>	-
<i>Capital Spares</i>	-	-	-	-	-	-	-		-
Water Supply Infrastructure	-	-	-	-	-	-	-		-
<i>Dams and Weirs</i>	-	-	-	-	-	-	-		-
<i>Boreholes</i>	-	-	-	-	-	-	-		-
<i>Reservoirs</i>	-	-	-	-	-	-	-		-
<i>Pump Stations</i>	-	-	-	-	-	-	-		-
<i>Water Treatment Works</i>	-	-	-	-	-	-	-		-
<i>Bulk Mains</i>	-	-	-	-	-	-	-		-
<i>Distribution</i>	-	-	-	-	-	-	-		-
<i>Distribution Points</i>	-	-	-	-	-	-	-		-



<i>PRV Stations</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-
<i>Pump Station</i>	-	-	-	-	-	-	-	-
<i>Reticulation</i>	-	-	-	-	-	-	-	-
<i>Waste Water Treatment Works</i>	-	-	-	-	-	-	-	-
<i>Outfall Sewers</i>	-	-	-	-	-	-	-	-
<i>Toilet Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-	-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-	-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-	-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-	-

<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-
<i>Rail Lines</i>	-	-	-	-	-	-	-	-
<i>Rail Structures</i>	-	-	-	-	-	-	-	-
<i>Rail Furniture</i>	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>	-	-	-	-	-	-	-	-
<i>Piers</i>	-	-	-	-	-	-	-	-

<i>Revetments</i>	-	-	-	-	-	-	-	-	-
<i>Promenades</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
<i>Data Centres</i>	-	-	-	-	-	-	-	-	-
<i>Core Layers</i>	-	-	-	-	-	-	-	-	-
<i>Distribution Layers</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
<b><u>Community Assets</u></b>	-	<b>1 666</b>	-	-	<b>140</b>	<b>694</b>	<b>554</b>	<b>79.8</b>	-
Community Facilities	-	1 666	-	-	140	694	554	<b>79.8</b>	-
<i>Halls</i>	-	-	-	-	-	-	-	-	-
<i>Centres</i>	-	-	-	-	-	-	-	-	-
<i>Crèches</i>	-	-	-	-	-	-	-	-	-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-	-	-	-

<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-	-	79.8 %	-
<i>Testing Stations</i>	-	1 666	-	-	140	694	554		-
<i>Museums</i>	-	-	-	-	-	-	-		-
<i>Galleries</i>	-	-	-	-	-	-	-		-
<i>Theatres</i>	-	-	-	-	-	-	-		-
<i>Libraries</i>	-	-	-	-	-	-	-		-
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-	-		-
<i>Police</i>	-	-	-	-	-	-	-		-
<i>Parks</i>	-	-	-	-	-	-	-		-
<i>Public Open Space</i>	-	-	-	-	-	-	-		-
<i>Nature Reserves</i>	-	-	-	-	-	-	-		-
<i>Public Ablution Facilities</i>	-	-	-	-	-	-	-		-
<i>Markets</i>	-	-	-	-	-	-	-		-
<i>Stalls</i>	-	-	-	-	-	-	-		-
<i>Abattoirs</i>	-	-	-	-	-	-	-		-

<i>Airports</i>	-	-	-	-	-	-	-	-
<i>Taxi Ranks/Bus Terminals</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
<i>Indoor Facilities</i>	-	-	-	-	-	-	-	-
<i>Outdoor Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Heritage assets</u></b>	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
<b><u>Investment properties</u></b>	-	-	-	-	-	-	-	-

Revenue Generating	-	-	-	-	-	-	-		-
<i>Improved Property</i>	-	-	-	-	-	-	-		-
<i>Unimproved Property</i>	-	-	-	-	-	-	-		-
Non-revenue Generating	-	-	-	-	-	-	-		-
<i>Improved Property</i>	-	-	-	-	-	-	-		-
<i>Unimproved Property</i>	-	-	-	-	-	-	-		-
<b>Other assets</b>	<b>254</b>	-	-	-	<b>170</b>	<b>2 083</b>	<b>1 913</b>	<b>91.8%</b>	-
Operational Buildings	254	-	-	-	170	2 083	1 913	91.8%	-
<i>Municipal Offices</i>	254	-	-	-	170	2 083	1 913		-
<i>Pay/Enquiry Points</i>	-	-	-	-	-	-	-		-
<i>Building Plan Offices</i>	-	-	-	-	-	-	-		-
<i>Workshops</i>	-	-	-	-	-	-	-		-
<i>Yards</i>	-	-	-	-	-	-	-		-
<i>Stores</i>	-	-	-	-	-	-	-		-
<i>Laboratories</i>	-	-	-	-	-	-	-		-

<i>Training Centres</i>	-	-	-	-	-	-	-	-
<i>Manufacturing Plant</i>	-	-	-	-	-	-	-	-
<i>Depots</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
<i>Staff Housing</i>	-	-	-	-	-	-	-	-
<i>Social Housing</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Biological or Cultivated Assets</u></b>	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
<b><u>Intangible Assets</u></b>	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-
<i>Water Rights</i>	-	-	-	-	-	-	-	-

<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>	-	-	-	-	-	-	-	-	-
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-	-	-
<i>Unspecified</i>	-	-	-	-	-	-	-	-	-
<b><u>Computer Equipment</u></b>	-	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-	-
<b><u>Furniture and Office Equipment</u></b>	120	-	-	-	-	-	-	-	-
Furniture and Office Equipment	120	-	-	-	-	-	-	-	-
<b><u>Machinery and Equipment</u></b>	1 267	500	-	-	210	250	40	16.0%	-
Machinery and Equipment	1 267	500	-	-	210	250	40	16.0%	-
<b><u>Transport Assets</u></b>	-	500	-	-	344	250	(94)	-	-
Transport Assets	-	500	-	-	344	250	(94)	37.5%	-



<u>Land</u>		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
<b>Total Repairs and Maintenance Expenditure</b>	1	2 575	3 006	-	-	1 104	3 575	2 471	69.1%	-

**Table C5 Budget Statement  
Capital**

**LIM345 - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06  
December**

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Multi-Year expenditure appropriation</u>	2									

Vote 1 - CORPORATE SERVICES		-	20 000	-	-	-	10 000	(10 000)	-100%	-
Vote 2 - COMMUNITY SERVICES		-	12 000	-	2 437	3 290	5 000	(1 710)	-34%	-
Vote 3 - SPATIAL PLANNING & DEVELOPMENT		-	-	-	-	-	-	-		-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-		-
Vote 5 - TECHNICAL SERVICES		-	10 000	-	-	1 876	6 875	(4 999)	-73%	-
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-		-
Vote 7 -		-	-	-	-	-	-	-		-
Vote 8 -		-	-	-	-	-	-	-		-
Vote 9 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
<b>Total Capital Multi-year expenditure</b>	<b>4,7</b>	-	<b>42 000</b>	-	<b>2 437</b>	<b>5 166</b>	<b>21 875</b>	<b>(16 709)</b>	<b>-76%</b>	-
<b><u>Single Year expenditure appropriation</u></b>	<b>2</b>									
Vote 1 - CORPORATE SERVICES		395	9 670	-	-	1 333	4 835	(3 502)	-72%	-

Vote 2 - COMMUNITY SERVICES		10 329	30 900	-	-	-	5 750	(5 750)	-100%	-
Vote 3 - SPATIAL PLANNING & DELEOPMENT		120 000	800	-	190	210	192	18	10%	-
Vote 4 - BUDGET & TREASURY		11 798	2 500	-	-	232	1 250	(1 018)	-81%	-
Vote 5 - TECHNICAL SERVICES		77 605	124 424	-	18	96	82 106	14 003	17%	-
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		5 467	-	-	-	-	-	-		-
Vote 7 -		-	-	-	-	-	-	-		-
Vote 8 -		-	-	-	-	-	-	-		-
Vote 9 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
<b>Total Capital single-year expenditure</b>	4	225 595	168 294	-	19 011	97 884	94 133	3 751	4%	-
<b>Total Capital Expenditure</b>		225 595	210 294	-	21 448	103 050	116 008	(12 958)	-11%	-

<b>Capital Expenditure - Functional Classification</b>									
<b>Governance and administration</b>	<b>17 697</b>	<b>32 270</b>	-	-	<b>3 696</b>	<b>9 169</b>	(5 473)	-60%	<b>32 270</b>
Executive and council	5 467	-	-	-	3 460	1 101	2 359	214%	-
Finance and administration	12 230	32 270	-	-	236	8 067	(7 832)	-97%	32 270
Internal audit	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>	<b>9 777</b>	<b>40 800</b>	-	-	<b>2 845</b>	<b>14 200</b>	(11 355)	-80%	<b>40 800</b>
Community and social services	-	29 300	-	-	859	7 325	(6 466)	-88%	29 300
Sport and recreation	9 777	11 500	-	-	1 987	6 875	(4 888)	-71%	11 500
Public safety	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	<b>199 200</b>	<b>93 224</b>	-	-	<b>55 669</b>	<b>63 306</b>	(7 637)	-12%	<b>93 224</b>
Planning and development	120 000	800	-	-	200	200	-	-	800
Road transport	79 200	92 424	-	-	55 469	63 106	(7 637)	-12%	92 424
Environmental protection	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>(1 078)</b>	<b>44 000</b>	-	<b>3 814</b>	<b>17 740</b>	<b>19 000</b>	(1 260)	-7%	<b>31 000</b>
Energy sources	(4 439)	26 000	-	3 814	13 509	13 000	509	4%	19 000
Water management	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-

Waste management		3 361	18 000	–	–	4 231	6 000	(1 769)	-29%	12 000
<i>Other</i>		–	–	–	–	–	–	–		–
<b>Total Capital Expenditure - Functional Classification</b>	<b>3</b>	<b>225 595</b>	<b>210 294</b>	<b>–</b>	<b>3 814</b>	<b>79 950</b>	<b>105 675</b>	<b>(25 724)</b>	<b>-24%</b>	<b>197 294</b>
<b>Funded by:</b>										
National Government		83 032	104 350	–	17 474	62 269	82 981	(20 712)	-25%	–
Provincial Government		–	–	–	–	–	–	–		–
District Municipality		–	–	–	–	–	–	–		–
Other transfers and grants		–	–	–	–	–	–	–		–
<b>Transfers recognised - capital Public contributions &amp; donations</b>	<b>5</b>	<b>83 032</b>	<b>104 350</b>	<b>–</b>	<b>17 474</b>	<b>62 269</b>	<b>82 981</b>	<b>(20 712)</b>	<b>-25%</b>	<b>–</b>
<b>Borrowing</b>	<b>6</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>		<b>–</b>
<b>Internally generated funds</b>		<b>142 562</b>	<b>105 944</b>	<b>–</b>	<b>3 973</b>	<b>40 781</b>	<b>33 027</b>	<b>7 754</b>	<b>23%</b>	<b>–</b>
<b>Total Capital Funding</b>		<b>225 595</b>	<b>210 294</b>	<b>–</b>	<b>21 448</b>	<b>103 050</b>	<b>116 008</b>	<b>(12 958)</b>	<b>-11%</b>	<b>–</b>

The municipality as shown on Table C6 above has an original budget of R210 294 million. As at the end of December 2018, the municipality's capital expenditure is R103 050 million against a projection of R116 008 million.

The expenditure of R103 050 million include an amount of R23 099 million for projects (Xikundu Ring Road, Saselemani Sports Complex, Refurbishment of Civic Centre and Electrical projects for phase 1) that were not rolled over at the beginning of the 2018/2019 financial year, which need to be included in the adjustments budget.

Below is a table showing detailed performance on each capital asset with comments on progress.

<b>Capital Projects</b>			
<b>Budget Implementation</b>			
<b>SUPPLY CHAIN MANAGEMENT IMPLEMENTATION (Report on the implementation of SDBIP)</b>			
<b>Projects/Equipment to be implemented</b>			
DESCRIPTION	BUDGET(A)	ACTUAL	%
Other Equipment:Asset Man	R 400 000	R 231 675	58%
Comm & Serv Cemeteries fencing of Davhana & Mahatlani Cemetery	R 550 000	R -	0%
Comm & Serv Cemeteries fencing of Tshikonelo Cemetery	R 250 000	R -	0%
Acquisition Comm & Serv Cemeteries fencing Plant & Machinery	R 2 000 000	R -	0%
Comm & Soc Serv Hall & Faci Est Tourism Inform Centre	R 500 000	R -	0%
Comm & Soc Serv Hall & Faci Constr Hall at Malamulele	R 10 000 000	R -	0%
Comm & Soc Serv Hall & Faci Development of Market Stalls	R 5 000 000	R -	0%
Comm & Soc Serv Hall & Faci Development of Precincts	R 10 000 000	R 858 581	9%
Fleet Man: Fleet Management System	R 1 900 000	R 4 075	0%
Fleet Man: Motor Vehicle	R 200 000	R -	0%
Acquisition of IT Equipment	R 1 000 000	R 1 144 869	114%
ICT Infrastructure Upgrades	R 3 670 000	R 1 213 656	33%
Comm & Soc Serv Libraries Constr Library at Malamulele	R 1 000 000	R -	0%
Sports & Rec facilities Const of Mulamula Multipurpose Court	R 1 500 000	R 110 870	7%
Sports & Rec facilities Upgrading of Malamulele Stadium	R 10 000 000	R 1 875 913	19%
Road Traffic Regulation Upgrade of Malamulele Traffic Station	R 2 000 000	R 260 072	13%
Road Tech Serv Plant & Machinery	R 6 000 000	R 4 056 804	68%
Road Tech Serv Construc Malamulele B Internal Street	R 20 542 119	R 23 686 772	115%
Road Tech Serv Construc Malamulele D Internal Street	R 15 376 433	R 3 264 542	21%
Road Tech Serv DCO to Hospital road widening	R 20 000 000	R 9 851 279	49%
Road Tech Serv Msetweni Ring Road	R 14 252 905	R 7 043 944	49%
Road Tech Serv Nwa-Matatani Ring Road	R 14 252 905	R 8 397 328	59%
Security Services Install CCTV at Malam & Vuwani Traff Stat	R 100 000	R -	0%
Solid Waste Landfill Xigalo Land Fill Site	R 12 000 000	R 4 230 899	35%
Plan & Dev Spluma Installation of GIS system	R 500 000	R -	0%
Plan & Dev Spluma Other Equipment	R 300 000	R 189 980	63%
Acquisitions Solid Waste Refuse Removal Plant & Machinery	R 6 000 000	R -	0%
Acquisition corp serv Acquisition of Furniture & Fittings	R 5 000 000	R 19 849	0%
Acquisition Electricity construction of High Masts lights	R 7 000 000	R -	0%
Acquisition Electricity Electrification of Ward 21-4 Districts	R 19 000 000	R 13 509 374	71%
Corp Serv Construction of Municipal Office Building	R 20 000 000	R -	0%
Refurbishment of the civic centre	R -	R 7 880 034	
Upgrade of Xikundu Ring Road	R -	R 6 000 000	
Upgrade of Saselamani Sportground	R -	R 5 219 392	
Electrification of mavandla	R -	R 1 506 823	
Electrification of mavambe	R -	R 2 493 176	
	<b>R 210 294 362.00</b>	<b>R 103 049 906.00</b>	<b>49%</b>

## Comments

1. Fencing of Davhana cementry , Tshikonelo cementry and Mahatlane are on evaluation stage.
2. Tourism Information Centre - Consultant appointed and they are busy with designs.
3. Malamulele Community Hall-Consultant appointed.
4. Development of Market Stores-Consultant appointed and busy with designs.
5. Development of precincts
6. Fleet Management System- on evaluation stage.
7. IT Equipment-the councillors Laptops were not budgeted for hence an overexpenditure (114%)
8. ICT upgrades- Remaining part the project is on evaluation stage.
9. Mulamula Multiple Purpose is under construction.
10. Malamulele Stadium -Referred back to re-advertisment due to Non-Compliance with SCM Regulation.
11. Malamulele Traffic Station-Recommended for re-advertisement due to Non-Complaine with scm regulation.
12. Malamulele Section B - The Project is under construction and the estimated completion date is 20 February 2019.
13. Malamulele Section D-The Project is under construction and estimated completion is 30 June 2019.
14. DCO to Hospital - The Project is under construction and the estimated completion date is 20 May 2019.
15. Mtsweteni Ring Road - The Project is under construction and the estimated completion date is 20 February 2019.
16. Nwamatatani Ring Road - The Project is under construction and estimated completion date is 20 February 2019.

17. CCTV at Malamulele- Vuwani Traffic Station- The scope included under ICT Infrastructure.
18. Xigalo Landfill Site -under construction and the estimated completion date is 30 June 2019
19. GIS System-Specification Submitted
20. Refuse Removal Plant and Machinery- Order Issued, awaiting delivery
21. Furniture and Fittings-On evaluation stage
22. HighMaster Lights- Evaluated and awaiting report for bid adjudication to sit
- 23 Electrification in 4 Wards-under Construction and the estimated completion date is 07 February 2019

## 2.8. CAPITAL PROGRAMME PERFORMANCE

Below is table showing monthly expenditure on capital projects.

**LIM345 LIM345 - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December**

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
<b>R thousands</b>									
<b><u>Monthly expenditure performance trend</u></b>									
July	1 577	525	–	809	809	525	15 716	89.7%	1%



August	15 591	17 525	–	18 605	20 414	35 049	14 636	41.8%	10%
September	13 151	17 525	–	15 590	36 004	52 574	16 570	31.5%	17%
October	16 857	17 525	–	5 270	41 274	70 098	28 824	41.1%	20%
November	12 704	17 525	–	40 288	81 561	87 623	6 061	6.9%	39%
December	12 977	17 525	–	21 489	103 050	105 147	2 097	2.0%	49%
January	10 805	17 525	–	–		122 672	–		
February	9 151	17 525	–	–		140 196	–		
March	8 515	17 525	–	–		157 721	–		
April	10 457	17 525	–	–		175 245	–		
May	127 998	17 525	–	–		192 770	–		
June	(62 799)	17 525	–	–		210 294	–		
<b>Total Capital expenditure</b>	<b>176 983</b>	<b>210 294</b>	<b>–</b>	<b>103 050</b>					

The trend on capital spending shows November being the highest with an amount of R40 288 00 and coming down to R21 489 000 in December 2018. The municipality has appointed service providers for its main projects except for the construction of municipal building and the upgrading of Malamulele stadium. The trend will come down again in January 2019 due to closure during December holidays and will pick up in February 2019.

Below is Tables SC 13a and SC13e showing capital expenditure details on new assets and on the upgrading of existing assets respectively.

2.9 Other supporting document

LIM345 LIM345 - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<b><u>Capital expenditure on new assets by Asset Class/Sub-class</u></b>										
<b><u>Infrastructure</u></b>		82 703	102 424	-	15 115	46 620	56 677	10 057	17.7%	-
Roads Infrastructure		68 660	64 424	-	11 959	29 189	37 677	8 488	22.5%	-
<i>Roads</i>		68 660	64 424	-	11 959	29 189	37 677	8 488	22.5%	-
<i>Road Structures</i>		-	-	-	-	-	-	-	-	-
<i>Road Furniture</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-	-	-

<i>Attenuation</i>	–	–	–	–	–	–	–	–	–
Electrical Infrastructure	14 043	26 000	–	2 064	13 200	13 000	(200)	-1.5%	–
<i>Power Plants</i>	–	–	–	–	–	–	–	–	–
<i>HV Substations</i>	–	–	–	–	–	–	–	–	–
<i>HV Switching Station</i>	–	–	–	–	–	–	–	–	–
<i>HV Transmission Conductors</i>	–	–	–	–	–	–	–	–	–
<i>MV Substations</i>	–	–	–	–	–	–	–	–	–
<i>MV Switching Stations</i>	–	–	–	–	–	–	–	–	–
<i>MV Networks</i>	–	–	–	–	–	–	–	–	–
<i>LV Networks</i>	14 043	26 000	–	2 064	13 200	13 000	(200)	-1.5%	–
<i>Capital Spares</i>	–	–	–	–	–	–	–	–	–
Water Supply Infrastructure	–	–	–	–	–	–	–	–	–
<i>Dams and Weirs</i>	–	–	–	–	–	–	–	–	–
<i>Boreholes</i>	–	–	–	–	–	–	–	–	–
<i>Reservoirs</i>	–	–	–	–	–	–	–	–	–
<i>Pump Stations</i>	–	–	–	–	–	–	–	–	–

<i>Water Treatment Works</i>	-	-	-	-	-	-	-	-	-
<i>Bulk Mains</i>	-	-	-	-	-	-	-	-	-
<i>Distribution</i>	-	-	-	-	-	-	-	-	-
<i>Distribution Points</i>	-	-	-	-	-	-	-	-	-
<i>PRV Stations</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-	-
<i>Pump Station</i>	-	-	-	-	-	-	-	-	-
<i>Reticulation</i>	-	-	-	-	-	-	-	-	-
<i>Waste Water Treatment Works</i>	-	-	-	-	-	-	-	-	-
<i>Outfall Sewers</i>	-	-	-	-	-	-	-	-	-
<i>Toilet Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	12 000	-	1 091	4 231	6 000	1 769	<b>29.5%</b>	-
<i>Landfill Sites</i>	-	12 000	-	1 091	4 231	6 000	1 769	<b>29.5%</b>	-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-	-	-

<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-	-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-	-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-	-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-
<i>Rail Lines</i>	-	-	-	-	-	-	-	-
<i>Rail Structures</i>	-	-	-	-	-	-	-	-
<i>Rail Furniture</i>	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-

Coastal Infrastructure	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>	-	-	-	-	-	-	-	-
<i>Piers</i>	-	-	-	-	-	-	-	-
<i>Revetments</i>	-	-	-	-	-	-	-	-
<i>Promenades</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-
<i>Data Centres</i>	-	-	-	-	-	-	-	-
<i>Core Layers</i>	-	-	-	-	-	-	-	-
<i>Distribution Layers</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Community Assets</u></b>	-	<b>25 400</b>	-	-	<b>260</b>	<b>7 787</b>	<b>7 527</b>	<b>96.7%</b>
Community Facilities	-	25 400	-	-	260	7 787	7 527	96.7%
<i>Halls</i>	-	10 000	-	-	-	-	-	-
<i>Centres</i>	-	-	-	-	-	-	-	-

<i>Crèches</i>	-	-	-	-	-	-	-	-	-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-	-	-	-
<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-	-	-	-
<i>Testing Stations</i>	-	2 100	-	-	260	1 050	790	75.2%	-
<i>Museums</i>	-	-	-	-	-	-	-	-	-
<i>Galleries</i>	-	-	-	-	-	-	-	-	-
<i>Theatres</i>	-	-	-	-	-	-	-	-	-
<i>Libraries</i>	-	1 000	-	-	-	500	500	100.0%	-
<i>Cemeteries/Crematoria</i>	-	800	-	-	-	400	400	100.0%	-
<i>Police</i>	-	-	-	-	-	-	-	-	-
<i>Parks</i>	-	-	-	-	-	-	-	-	-
<i>Public Open Space</i>	-	-	-	-	-	-	-	-	-
<i>Nature Reserves</i>	-	-	-	-	-	-	-	-	-
<i>Public Ablution Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Markets</i>	-	-	-	-	-	-	-	-	-
<i>Stalls</i>	-	-	-	-	-	-	-	-	-

<i>Abattoirs</i>	-	-	-	-	-	-	-	-	-
<i>Airports</i>	-	-	-	-	-	-	-	-	-
<i>Taxi Ranks/Bus Terminals</i>	-	11 500	-	-	-	5 837	5 837	100.0%	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-	-
<i>Indoor Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Outdoor Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
<b><u>Heritage assets</u></b>	-	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-	-
<b><u>Investment properties</u></b>	-	-	-	-	-	-	-	-	-



Revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
<b>Other assets</b>	<b>4 020</b>	<b>20 000</b>	-	-	<b>4 684</b>	<b>10 000</b>	<b>5 316</b>	<b>53.2%</b>
Operational Buildings	4 020	20 000	-	-	4 684	10 000	5 316	53.2%
<i>Municipal Offices</i>	4 020	20 000	-	-	4 684	10 000	5 316	53.2%
<i>Pay/Enquiry Points</i>	-	-	-	-	-	-	-	-
<i>Building Plan Offices</i>	-	-	-	-	-	-	-	-
<i>Workshops</i>	-	-	-	-	-	-	-	-
<i>Yards</i>	-	-	-	-	-	-	-	-
<i>Stores</i>	-	-	-	-	-	-	-	-
<i>Laboratories</i>	-	-	-	-	-	-	-	-
<i>Training Centres</i>	-	-	-	-	-	-	-	-

<i>Manufacturing Plant</i>	-	-	-	-	-	-	-	-	-
<i>Depots</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
<i>Staff Housing</i>	-	-	-	-	-	-	-	-	-
<i>Social Housing</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
<b><u>Biological or Cultivated Assets</u></b>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-
<b><u>Intangible Assets</u></b>	<b>120 000</b>	<b>4 670</b>	-	-	<b>2 359</b>	<b>2 335</b>	<b>(24)</b>	-1.0%	-
Servitudes	-	-	-	-	-	-	-	-	-
Licences and Rights	120 000	4 670	-	-	2 359	2 335	(24)	-1.0%	-
<i>Water Rights</i>	-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-	-

<i>Computer Software and Applications</i>	120 000	4 670	-	-	2 359	2 335	(24)	-1.0%	-
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-		-
<i>Unspecified</i>	-	-	-	-	-	-	-		-
<b><u>Computer Equipment</u></b>	-	-	-	-	-	-	-		-
Computer Equipment	-	-	-	-	-	-	-		-
<b><u>Furniture and Office Equipment</u></b>	1 298	5 000	-	-	20	250	230	92.1%	-
Furniture and Office Equipment	1 298	5 000	-	-	20	250	230	92.1%	-
<b><u>Machinery and Equipment</u></b>	11 805	6 800	-	275	4 057	3 400	(657)	-19.3%	-
Machinery and Equipment	11 805	6 800	-	275	4 057	3 400	(657)	-19.3%	-
<b><u>Transport Assets</u></b>	3 376	6 000	-	-	3 892	3 892	-		-
Transport Assets	3 376	6 000	-	-	3 892	3 892	-		-
<b><u>Land</u></b>	-	-	-	-	-	-	-		-
Land	-	-	-	-	-	-	-		-

<b>Zoo's, Marine and Non-biological Animals</b>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on new assets</b>	1	223 203	170 294	-	15 389	61 891	84 341	22 450	26.6%	-

**LIM345 LIM345 - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06 December**

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b><u>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</u></b>										
-									1.5%	
<b><u>Infrastructure</u></b>		1 000	20 000	-	3 725	9 851	10 000	149	1.5%	-
Roads Infrastructure		1 000	20 000	-	3 725	9 851	10 000	149	1.5%	-
Roads		1 000	20 000	-	3 725	9 851	10 000	149	1.5%	-
Road Structures		-	-	-	-	-	-	-	-	-

<i>Road Furniture</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Storm water Infrastructure	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	-	-	-	-	-	-
<i>Power Plants</i>	-	-	-	-	-	-	-	-
<i>HV Substations</i>	-	-	-	-	-	-	-	-
<i>HV Switching Station</i>	-	-	-	-	-	-	-	-
<i>HV Transmission Conductors</i>	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-
<i>MV Switching Stations</i>	-	-	-	-	-	-	-	-
<i>MV Networks</i>	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-

<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Water Supply Infrastructure	-	-	-	-	-	-	-	-
<i>Dams and Weirs</i>	-	-	-	-	-	-	-	-
<i>Boreholes</i>	-	-	-	-	-	-	-	-
<i>Reservoirs</i>	-	-	-	-	-	-	-	-
<i>Pump Stations</i>	-	-	-	-	-	-	-	-
<i>Water Treatment Works</i>	-	-	-	-	-	-	-	-
<i>Bulk Mains</i>	-	-	-	-	-	-	-	-
<i>Distribution</i>	-	-	-	-	-	-	-	-
<i>Distribution Points</i>	-	-	-	-	-	-	-	-
<i>PRV Stations</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-
<i>Pump Station</i>	-	-	-	-	-	-	-	-
<i>Reticulation</i>	-	-	-	-	-	-	-	-

<i>Waste Water Treatment Works</i>	-	-	-	-	-	-	-	-
<i>Outfall Sewers</i>	-	-	-	-	-	-	-	-
<i>Toilet Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-	-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-	-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-	-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-	-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-
<i>Rail Lines</i>	-	-	-	-	-	-	-	-
<i>Rail Structures</i>	-	-	-	-	-	-	-	-

<i>Rail Furniture</i>	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>	-	-	-	-	-	-	-	-
<i>Piers</i>	-	-	-	-	-	-	-	-
<i>Revetments</i>	-	-	-	-	-	-	-	-
<i>Promenades</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-
<i>Data Centres</i>	-	-	-	-	-	-	-	-



<i>Core Layers</i>	-	-	-	-	-	-	-	-
<i>Distribution Layers</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Community Assets</u></b>	-	20 000	-	-	1 876	10 000	8 124	81.2%
Community Facilities	-	-	-	-	-	-	-	-
<i>Halls</i>	-	-	-	-	-	-	-	-
<i>Centres</i>	-	-	-	-	-	-	-	-
<i>Crèches</i>	-	-	-	-	-	-	-	-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-	-	-
<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-	-	-
<i>Testing Stations</i>	-	-	-	-	-	-	-	-
<i>Museums</i>	-	-	-	-	-	-	-	-
<i>Galleries</i>	-	-	-	-	-	-	-	-
<i>Theatres</i>	-	-	-	-	-	-	-	-

<i>Libraries</i>	-	-	-	-	-	-	-	-	-
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-	-	-	-
<i>Police</i>	-	-	-	-	-	-	-	-	-
<i>Parks</i>	-	-	-	-	-	-	-	-	-
<i>Public Open Space</i>	-	-	-	-	-	-	-	-	-
<i>Nature Reserves</i>	-	-	-	-	-	-	-	-	-
<i>Public Ablution Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Markets</i>	-	-	-	-	-	-	-	-	-
<i>Stalls</i>	-	-	-	-	-	-	-	-	-
<i>Abattoirs</i>	-	-	-	-	-	-	-	-	-
<i>Airports</i>	-	-	-	-	-	-	-	-	-
<i>Taxi Ranks/Bus Terminals</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
<b>Sport and Recreation Facilities</b>	-	20 000	-	-	1 876	10 000	8 124	<b>81.2%</b>	-
<i>Indoor Facilities</i>	-	20 000	-	-	1 876	10 000	8 124	81.2%	-

<i>Outdoor Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Heritage assets</u></b>	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
<b><u>Investment properties</u></b>	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
<i>Improved Property</i>	-	-	-	-	-	-	-	-

<i>Unimproved Property</i>	-	-	-	-	-	-	-	-
<b><u>Other assets</u></b>	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
<i>Municipal Offices</i>	-	-	-	-	-	-	-	-
<i>Pay/Enquiry Points</i>	-	-	-	-	-	-	-	-
<i>Building Plan Offices</i>	-	-	-	-	-	-	-	-
<i>Workshops</i>	-	-	-	-	-	-	-	-
<i>Yards</i>	-	-	-	-	-	-	-	-
<i>Stores</i>	-	-	-	-	-	-	-	-
<i>Laboratories</i>	-	-	-	-	-	-	-	-
<i>Training Centres</i>	-	-	-	-	-	-	-	-
<i>Manufacturing Plant</i>	-	-	-	-	-	-	-	-
<i>Depots</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-

<i>Staff Housing</i>	-	-	-	-	-	-	-	-
<i>Social Housing</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
<b><u>Biological or Cultivated Assets</u></b>	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
<b><u>Intangible Assets</u></b>	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-
<i>Water Rights</i>	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>	-	-	-	-	-	-	-	-
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-	-
<i>Unspecified</i>	-	-	-	-	-	-	-	-

<b><u>Computer Equipment</u></b>	-	-	-	-	-	-	-	-
Computer Equipment	-	-	-	-	-	-	-	-
<b><u>Furniture and Office Equipment</u></b>	-	-	-	-	-	-	-	-
Furniture and Office Equipment	-	-	-	-	-	-	-	-
<b><u>Machinery and Equipment</u></b>	-	-	-	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-	-	-	-
<b><u>Transport Assets</u></b>	-	-	-	-	-	-	-	-
Transport Assets	-	-	-	-	-	-	-	-
<b><u>Land</u></b>	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-
<b><u>Zoo's, Marine and Non-biological Animals</u></b>	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-

<b>Total Capital Expenditure on upgrading of existing assets</b>	1	1 000	40 000	-	3 725	11 727	20 000	8 273	41.4%	-
--	---	-------	--------	---	-------	--------	--------	-------	-------	---

The capital budget of R40 000 000 on the upgrading of existing assets relates to the widening of the DCO/Hospital road and the upgrading of Malamulele stadium with each having a budget of R20 000 000. The municipality has since spent R11 727 000 against six months' projections of R20 000 000 for both projects. Below is a list of capital projects and the expenditure at mid-term with explanatory notes.

Table C6 Budget Statement-Financial position

LIM345 LIM345 - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b><u>ASSETS</u></b>						
<b>Current assets</b>						
Cash		248 119	14 424	–	371 401	–
Call investment deposits		–	–	–	–	–
Consumer debtors		11 211	10 016	–	(13)	–
Other debtors		5 084	–	–	18 143	–
Current portion of long-term receivables		–	–	–	–	–
Inventory		962	–	–	1 817	–
<b>Total current assets</b>		<b>265 377</b>	<b>24 441</b>	–	<b>391 349</b>	–
<b>Non current assets</b>						
Long-term receivables		–	–	–	117 177	–
Investments		122 411	–	–	–	–



Investment property		10 258	–	–	10 258	–
Investments in Associate		–	–	–	–	–
Property, plant and equipment		458 479	193 893	–	482 384	–
Agricultural		–	–	–	–	–
Biological		–	–	–	–	–
Intangible		729	2 158	–	733	–
Other non-current assets		–	–	–	–	–
<b>Total non current assets</b>		<b>591 876</b>	<b>196 051</b>	–	<b>610 552</b>	–
<b>TOTAL ASSETS</b>		<b>857 253</b>	<b>220 492</b>	–	<b>1 001 900</b>	–
<b><u>LIABILITIES</u></b>						
<b>Current liabilities</b>	–					
Bank overdraft		–	–	–	–	–
Borrowing		538	–	–	–	–
Consumer deposits		2 181	–	–	–	–
Trade and other payables		56 556	–	–	6 064	–

Provisions		3 493	–	–	30 197	–
<b>Total current liabilities</b>		<b>62 768</b>	–	–	<b>36 261</b>	–
<b>Non current liabilities</b>						
Borrowing		–	–	–	–	–
Provisions		3 335	–	–	(2 528)	–
<b>Total non current liabilities</b>		<b>3 335</b>	–	–	<b>(2 528)</b>	–
<b>TOTAL LIABILITIES</b>		<b>66 103</b>	–	–	<b>33 733</b>	–
<b>NET ASSETS</b>	2	<b>791 150</b>	<b>220 492</b>	–	<b>968 167</b>	–
<b><u>COMMUNITY WEALTH/EQUITY</u></b>						
Accumulated Surplus/(Deficit)		791 150	220 492	–	968 167	–
Reserves		–	–	–	–	–
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>791 150</b>	<b>220 492</b>	–	<b>968 167</b>	–

The municipality has an opening cash balance of R248 119 and the balance as at the end of December 2018 is R371 402 million with a projection at the end of June 2019 of R303 429 million. This will result in an increase of current assets from the audited balance of R265 377

million to R391 349 million in the 2018/2019 financial year. The total non-current assets will increase from R591 876 million to R610 552 million in the 2018/2019 financial year.

The long-term receivable of R117 177 million represents outstanding debtors over 1 year. The municipality has taken a resolution to write off an amount of R86 020 million. There is generally an increase on outstanding debtors due to non-implementation of credit control and debt collection policy as explained above. The municipality has embarked on data cleansing exercise to update the billing information in order to implement the credit control.

The total current liabilities of the municipality is R36 261 million which include provision for retention, depreciation and debt impairment. The municipality current assets of R391 349 will be able to cover its current liabilities (ratio of 10.1:1).

The community wealth of the municipality will increase from R791 150 million to R968 167 million.

**CASH FLOW**

**Table C6 Budget Statement Summary-Cash flow**

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		5 417	15 416	–	293	2 085	7 708	(5 623)	-73%	6 607
Service charges		1 890	4 617	–	29	218	2 309	(2 091)	-91%	747
Other revenue		11 314	17 513	–	1 178	17 939	17 939	–		20 343
Government - operating		–	326 547	–	80 164	219 581	219 581	–		330 547
Government - capital		419 367	104 350	–	38 193	82 524	82 524	–		104 350
Interest		7 256	4 160	–	967	5 429	2 080	3 348	161%	8 432
Dividends		–	–	–	–	–	–	–		–
<b>Payments</b>										
Suppliers and employees		(130 658)	(228 937)	–	(17 769)	(101 443)	(101 443)	–		(415 716)
Finance charges		(277)	(412)	–	–	–	(137)	(137)	100%	–
Transfers and Grants		–	(4 526)	–	–	–	(15 086)	(15 086)	100%	–
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>314 309</b>	<b>238 728</b>	<b>–</b>	<b>103 055</b>	<b>226 332</b>	<b>215 475</b>	<b>(10 857)</b>	<b>-5%</b>	<b>55 310</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										

<b>Receipts</b>										
Proceeds on disposal of PPE	-	(167)	-	-	-	56	(56)	-100%	-	
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-		-	
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-		-	
Decrease (increase) in non-current investments	(120 000)	-	-	-	-	-	-		-	
<b>Payments</b>										
Capital assets	(132 522)	(210 294)	-	(21 489)	(103 050)	(103 050)	-		-	
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(252 522)</b>	<b>(210 461)</b>	<b>-</b>	<b>(21 489)</b>	<b>(103 050)</b>	<b>(102 994)</b>	<b>56</b>	<b>0%</b>	<b>-</b>	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans	-	-	-	-	-	-	-		-	
Borrowing long term/refinancing	-	-	-	-	-	-	-		-	
Increase (decrease) in consumer deposits	-	-	-	1	-	-	-		-	
<b>Payments</b>										
Repayment of borrowing	-	-	-	-	-	-	-		-	
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>61 786</b>	<b>28 267</b>	<b>-</b>	<b>81 567</b>	<b>123 282</b>	<b>112 481</b>			<b>55 310</b>	
Cash/cash equivalents at beginning:	186 333	102 897	248 119		248 119	248 119			248 119	

Cash/cash equivalents at month/year end:		248 119	131 164	248 119		371 402	360 600			303 429
--	--	---------	---------	---------	--	---------	---------	--	--	---------

The municipality has a balance of R371 402 at the end of December 2018. The projected balance at the end of June 2019 is R303 429. Refer to Table SC 9 for more details. Refer Table SC 9 below for more details on monthly cash flow forecasting.

**LIM345 COLLINS CHABANE - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December**

---



<b>Total Cash Payments by Type</b>		16 877	27 871	31 105	24 131	65 250	39 258	38 894	31 044	33 125	39 257	35 923	37 804	420 538	-	-
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>		130 423	11 406	(28 267)	(14 107)	(57 740)	81 566	(36 615)	(28 732)	101 880	(37 067)	(34 042)	(33 396)	55 310	-	-
Cash/cash equivalents at the month/year beginning:		248 119	378 543	389 949	361 682	347 575	289 835	371 401	334 786	306 054	407 934	370 867	336 825	248 119	303 429	303 429
Cash/cash equivalents at the month/year end:		378 543	389 949	361 682	347 575	289 835	371 401	334 786	306 054	407 934	370 867	336 825	303 429	303 429	303 429	303 429

The municipality had an opening balance (July 2018) of R248 119 458 which excludes an investment of R120 000 000 with VBS. The primary bank account has a closing balance of R371 401 202.75 as at mid-term with an estimated closing balance of R306 429 000 at the end of June 2019. However, it must be noted that an amount of R22 362 724.80 from equitable share allocation was withheld by National Treasury been for repayment of unspent conditional grant that was not approved. The unspent conditional grant consisted of R16 085 353.98, R1 286 130.82 and R4 991 240.00 relating to MIG, MDTG and INEP respectively. This amount was also already committed for projects which therefore means that the municipality must fund this through own revenue. Furthermore, it must be noted that a part of available cash is meant for projects at the Vuwani area that the municipality is unable to implement due to unrest.

## 2.2. Table SC4 Monthly Budget Statement - aged creditors

### LIM345 LIM345 - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2018/19									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
<b>Creditors Age Analysis By Customer Type</b>												
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-	-



Bulk Water	0200	–	–	–	–	–	–	–	–	–	–	–
PAYE deductions	0300	1 550	–	–	–	–	–	–	–	–	550	1
VAT (output less input)	0400	–	–	–	–	–	–	–	–	–	–	–
Pensions / Retirement deductions	0500	1 210	–	–	–	–	–	–	–	–	210	1
Loan repayments	0600	–	–	–	–	–	–	–	–	–	–	–
Trade Creditors	0700	2 946	358	–	–	–	–	–	–	–	304	3
Auditor General	0800	–	–	–	–	–	–	–	–	–	–	–
Other	0900	–	–	–	–	–	–	–	–	–	–	–
<b>Total By Customer Type</b>	<b>1000</b>	<b>5 706</b>	<b>358</b>	–	–	–	–	–	–	–	<b>064</b>	<b>6</b>

The creditors age analysis shows balances of R6 064 million with R5 706 million on 30 days. The municipality has a retention of R 19 327 605.79. The available cash in the bank is able to cover all current creditors.

## CHAPTER FOUR: FUNCTIONAL SERVICE DELIVERY REPORT (JULY 2018-DECEMBER 2018)

### Summary 2018/19 Mid-Year SDBIP Report

The attached Mid- Year performance report of the Collins Chabane Local municipality is a product of in- year reports which have been consistently submitted to council and council committees. Upon the signing of the SDBIP 2018/19 on the 28 June 2018 the municipality facilitated the signing performance agreements by the Senior Management led by the Accounting Officer. On a monthly basis reports on implementation of the SDBIP were sent to Management, Portfolio Committees, and the Executive Committee and on a quarterly basis to council.

The Organization has **77 SDBIP Key Performance Indicators** wherein a total of **08 were not applicable for reporting in Mid-Year, 69 Indicators are reported** for Mid-Year, **44** Indicators reported as **Achieved, 25** KPIs were **Not Achieved** as planned. The unachieved **25** KPIs does not translate to non-performance but that includes KPI's which were not fully actualized even though there was progress towards their attainment. This includes partially achieved Indicators. The overall performance for the organization **in terms of percentage stands at 64%** achievement and **at 36% un-achievement.**

## MID-YEAR KPA ANALYSIS

KPA	TOTAL SDBIP INDICATORS	TOTAL MID-YEAR REPORTED	NOT APPLICABLE FOR MID-YEAR	TOTAL ACHIEVED	TOTAL NOT ACHIVED	Achieved PERCENTAGE	Unachieved Percentage
<b>KPA 1: Municipal Transformation and Organisational Development</b>	10	6	4	5	1	83%	17%
<b>KPA 2: Spatial Rationale</b>	7	7	0	5	2	71%	29%
<b>KPA 3 : Basic Service Delivery and Infrastructure Development</b>	34	34	0	16	18	47%	53%
<b>KPA 4: Local Economic Development</b>	7	7	0	6	1	86%	14%
<b>KPA 5: Municipal Finance Management and Viability</b>	11	7	4	6	1	86%	14%
<b>KPA 6: Good Governance and Public Participation</b>	8	8	0	6	2	75%	25%
<b>Total</b>	<b>77</b>	<b>69</b>	<b>8</b>	<b>44</b>	<b>25</b>	<b>64%</b>	<b>36%</b>

## KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
Improved governance and administration	To develop and review municipal policies by 30 June 2019	48 municipal policies reviewed by 30 June 2018	20 municipal policies reviewed by 30 June 2019	Municipal Policies review	Operation Income	OPE X	01/07/2018	30/06/2019	10	Target Achieved	10 municipal Policies Reviewed and	None	None	Policies and Council resolutions	DCORP
	To develop and review by laws by 30 June 2019	7 by laws	11 by laws done	Municipal by laws	Operation Income	OPE X	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	By laws and Council resolutions	DCORP
	To review the Organogram by 31 May 2019	Organogram reviewed and approved by 31 May 2018	Organogram reviewed and approved by 31 May 2019	Organogram review	Operation Income	OPE X	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	Council resolutions	DCORP
	% litigation cases finalized by 30 June 2019	100%	100%	Management of litigations	Operation Income	OPE X	01/07/2018	30/06/2019	100%	Target Not Achieved	3 Court Cases finalized and 4 still pending.	Postponement	Depending on the Judge	Litigation report	DCORP /MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	% advertised posts filled by 30 June 2019	100%	100%	Personnel Recruitment	Operation Income	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	Appointment letters, Advertisement	DCORP
	# of LLF Meetings convened by 30 June 2018	12	12	LLF Meetings	Operation Income	OPEX	01/07/2018	30/06/2019	6	Target Achieved.	6 LLF Meetings Held	None	None	Minutes and Attendance Registers	DCORP
	To develop the workplace skills plan by 30 June 2019	Workplace skills plan developed	Workplace skills plan developed	Workplace skills plan	Operation Income	OPEX	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	Workplace skills plan	DCORP
	# of organisational performance reports developed by 30 June 2019	6	6	Organisational performance reports	Operation Income	OPEX	01/07/2018	30/06/2019	3	Target Achieved.	2 Organisational report developed.( 201718 4 <sup>th</sup> quarter report and 1 First Quarter Organiza	None	None	Oversight report, 1st, 2nd, 3rd and 4th quarter SDBIP reports, section 46 report 16/17,	DCORP

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
											Annual Report developed				
	Number Section 57 Managers with signed performance agreements by 30 June 2019	6	6	Performance Agreement	Operation Income	OPEX	01/07/2018	30/06/2019	6	Target Achieved.	6 Section 57 Managers with signed performance agreements	None	None	Signed Performance Agreements	DCORP/MM
	To conduct Skills Audit by 30 June 2019	None	Skills Audit conducted by 30 June 2019	Skills Audit	Operation Income	OPEX	01/07/2018	30/06/2019	Complete skills audit forms , Compile report	Target Achieved	Skills Audit Forms developed and circulated	None	None	Skills audit report	DCORP

## KPA 2: SPATIAL RATIONALE

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept
Integrated spatial and human settlement	To install the GIS system by 30 June 2019	New indicator	GIS system installed by 30 June 2019	Installation of GIS system	Operating Income	500 000	01/07 /2018	30/06 /2019	Develop specifications and appoint service provider and Installation of the system	Target Not Achieved.	Specifications developed, specification committee appointed & awaiting sitting and Only specification was done and tender to be advertised in the	Delay in SCM in processes	To FastTrack the SCM Processes	Proof of installation	DPD

											third quarter				
To develop Precincts for Njhaka-njhaka, Vuwani, Malamulele and Saselamani by June 2019	New indicator	Precincts for Njhaka - njhaka, Vuwani, Malamulele and Saselamani developed by June 2019	Development of Precincts for Njhaka - njhaka, Vuwani, Malamulele and Saselamani	Operating Income	10 000 000	01/07/2018	30/06/2019	Develop specifications and appoint service provider and Njhaka-njhaka precincts	Target Not Achieved.	Specific development and Service Provider appointed and the process of the development of precincts plans has started	Unavailability of the Political Leadership resulting in postponement of meetings. The targets were not set correctly and could not have been adjusted during the 2 <sup>nd</sup> quarter.	The meeting was held with the Traditional Authorities and the Service Provider is on site  Review of the targets and align them accordingly	Precincts for the 3 areas	DPD	
To review the IDP by 31 May 2019	IDP reviewed by 31 May 2018	IDP reviewed by 31 May 2019	IDP	Operating Income	OPEX	01/07/2018	30/06/2019	Develop IDP and Budget process Plan	Target Achieved.	Process plan approved by council and in	None	None	Draft IDP AND Final IDP	DPD/MM	



									and Conduct Public Participation (Need analysis)		operation and Public Participation conducted and Need analysis done				
	To Conduct land audit by 30 June 2019 (Malamulele town)	New indicator	Land audit conducted by 30 June 2019	Land audit	Operating Income	2000000	01/07/2018	30/06/2019	Conduct land audit, Draft report and Final Land Audit report	Target Achieved	Land Audit is in-progress and draft report compiled (Status quo and Mapping have been done.) and Final Land Audit Report compiled	None	None	Land audit report	DPD

To proclaim the Spatial Development Framework by 30 June 2019	Spatial Development Framework reviewed by 30 June 2018	Spatial Development Framework proclaimed by 30 June 2019	Spatial Development Framework	Operating Income	R 600 000	01/07/2018	30/06/2019	Proclamation of the SDF	Target Achieved	Proclamation of SDF completed	None	None	SDF	DPD
To proclaim the Land use Scheme by 30 June 2019	Land use Scheme review done by 30 June 2018	Land use Scheme proclamation done by 30 June 2019	Land use Scheme	Operating Income	800000	01/07/2018	30/06/2019	Proclamation of the LUS	Target Achieved	Proclamation of LUS completed	None	None	Land use Scheme	DPD
To proclaim the Hlanganane and Saselamani by 30 June 2019	New indicator	Proclamation of Hlanganane and Saselamani done by 30 June 2019	Proclamation of Hlanganane and Saselamani	Operating Income	10000000	01/07/2018	30/06/2019	Consultation with the Chiefs for buy-in	Target Achieved.	Consultation with the Chiefs for buy-in done	None	None	Report on Formalization and proclamation of Hlanganane and Saselamani	DPD

**KPA 3: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
Improved access to sustainable basic services	To install CCVT at Malamulele Traffic stations by 30 June 2019	None	CCVT at Malamulele Traffic stations installed	Installation of CCVT at Malamulele Traffic stations	Operation income	100 000	01/07/2018	30/06/2019	Development of specifications and advertise Appointment of Service provider and Installation of CCVT Cameras and commissioning	Target Not Achieved	<b>Specification developed and Specification done and submitted to supply chain</b>	<b>Delay in SCM.</b>	<b>IT was asked to assist</b>	Completion certificate	DTEC
	To do designs for construction a Multi-Purpose Court at Mulamula Village by 30 June 2019	None	Multi-Purpose Court at Mulamula Village completed	Multi-Purpose Court at Mulamula Village	MIG	1 500 000	01/07/2018	30/06/2019	Allocation of project to consultant for scoping report & preliminary design report Detailed design report and tender document and Tender advertisement for construction	Target Achieved	Allocation of project to consultant for scoping report & preliminary design report Detailed design report and tender document and done on tender for contractor and Tender advertisement for	None	None	Completion certificate	DTEC

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
									for 2019/20FY & appointment		construction for 2019/20FY & appointment done				
	To construct Malamulele B internal street by 30 June 2019 (4km)	4km done	Malamulele B internal street completed (4km)	Malamulele B internal street	MIG	20 542 119	01/07/2018	30/06/2019	Surfacing of 2kms and Road markings, completion and handover	Target Not Achieved	Massive earthworks (38% in construction and Service provider was terminated due to non-performance and the project was re-advertised	Service provider was terminated due to non-performance	the project was re-advertised, and project will be completed end of February 2019	Completion certificate	DTEC/MM
	To construct Malamulele D internal street by 30 June 2019 (4km)	4km roadbed	Malamulele D internal street completed	Malamulele D internal street	MIG	15 376 433	01/07/2018	30/06/2019	Surfacing of 2kms and Road markings, completion and handover	Target Not Achieved	Massive earthworks (35% in construction) and Service provider was terminated due to non-performance and the project was re-advertised	Service provider was terminated due to non-performance	The project was re-advertised, and project will be completed end of June 2019	Completion certificate	DTEC/MM
	To construct Xigalo	None	Xigalo land fill site	Xigalo land	MIG	12 000 000	01/07/2018	30/06/2019	Designs completed and Tender	Target Achieved	Designs Completed and at evaluation stage	None	None	Completion certificate	DTEC/MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	land fill site by 30 June 2019	Indicator	completed	fill site					advertisement, appointment of contractor		for contractor and Tender advertisement, appointment of contractor done				
	To fence Davhana Cemetery by 30 June 2019	Indicator	Fencing of Davhana Cemetery	Fencing of Davhana Cemetery	Operation income	250 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor and Fencing installation and completion	Target Not Achieved	Specification submitted to SCM for advert and Project advertised and closed	Specification was completed and later revised	Project advertised and closed	Completion certificate	DTEC
	To fence Tshikone Cemetery by 30 June 2019	Indicator	Fencing of Tshikone Cemetery completed	Fencing of Tshikone Cemetery	Operation income	250 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor and Fencing installation and completion	Target Not Achieved	Specification submitted to SCM for advert and Project advertised and closed	Specification was completed and later revised	Project advertised and closed	Completion certificate	DTEC
	To extend & fence of Mahatlane Cemetery by 30	Indicator	Extension & Fencing of Mahatlane Cemetery	Extension & Fencing of Mahatlane	Operation income	300 000	01/07/2018	30/06/2019	Advertisement and appointment of contractor and Fencing installation and completion	Target Not Achieved	Specification submitted to SCM for advert and Project advertised and closed	Specification was completed and later revised	Project advertised and closed	Completion certificate	DTEC

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	June 2019	to r	ry completed	Cemetery											
	To upgrade of Malamulele Traffic Station by 30 June 2019	N ew In dicator	Upgrading of Malamulele Traffic Station completed	Malamulele Traffic Station	Operation income	2 000 000	01/07/2018	30/06/2019	Development of specifications, Appointment of Consultants for designs, designs report and Upgrading of the structure	Target Not Achieved	Development of specifications, Appointment of Consultants for designs, designs report and the project is on tender for contractor and Project was advertised and closed, bidders poorly responded	bidders poorly responded	The project was re-advertised	Completion certificate	DTEC
	To widen the DCO to Hospital road by 30 June 2019	N ew In dicator	DCO to Hospital road widening completed	DCO to Hospital road widening	MIG	20 000 000	01/07/2018	30/06/2019	Appointment of contractor and site handover and Site establishment, relocation of existing services, milling and earthworks( half width)	Target Achieved	Service Provider Appointed and 15% on construction and Site establishment, relocation of existing services, milling and earthworks( half width) done	None	None	Completion certificate	DTEC/MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	To upgrade Malamulele Stadium by 30 June 2019	New In-dicator	Upgrading Malamulele Stadium completed	Upgrading Malamulele Stadium	MIG	10 000 000	01/07/2018	30/06/2019	Designs completed and Tender advertisement, appointment of contractor, site handover and site establishment.	Target Not Achieved	Designs completed and the project is on tender for contractor and Tender was advertised, and appointment of contractor, site handover and site establishment not done	MALAMULELE STADIUM  Not yet implemented due to lack funds, municipality did not receive approval amount of roll over requested.	Project will be implemented on the next financial year or this current financial year provided municipality receive additional funds during budget adjustment	Completion certificate	DTEC/MM
	To construct Msetweni Ring Road (MIG) by 30 June 2019	New In-dicator	Msetweni Ring Road (MIG) completed	Msetweni Ring Road (MIG)	MIG	9 752 905 4 500 000	01/07/2018	30/06/2019	Appointment of contractor and site handover and Site establishment, box cutting and roadbed(1,7km	Target Achieved	Massive Earthworks (35% Construction) and Site establishment, box cutting and roadbed(1,7km) done	None	None	Completion certificate	DTEC/MM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	To construct Nwa-Matatani Ring Road (OWN) by 30 June 2019	New Indicator	Nwa-Matatani Ring Road (OWN) completed	Nwa-Matatani Ring Road (OWN)	MIG	9 752 905 450 000 0	01/07/2018	30/06/2019	Appointment of contractor and site handover and Site establishment, box cutting and roadbed(1,7km)	Target Achieved	Stabilizing the base (40% in construction) and Site establishment, box cutting and roadbed(1,7km) done	None	None	Completion certificate	DTEC/MM
	To construct Municipal office building by 30 June 2019	New Indicator	Municipal office building completed	Municipal office building	MIG	20 000 000	01/07/2018	30/06/2019	Tender advert & appointment of contractor and Site handover, site establishment and earthworks	Target Not Achieved	Designs completed awaiting for respond from fire department in Vhembe and EIA Conducted and report was compiled	Delays on design approval by Fire Department in Vhembe	Project to be advertised	Completion certificate	DTEC/MM
	To install High masts lights by 30 June 2019	New Indicator	High masts lights completed	High masts lights	Operation income	7 000 000	01/07/2018	30/06/2019	Development of specifications and advertise and Appointment of contractor, foundation and concrete base	Target Not Achieved	Specification developed and tender On tender for contractor and EVALUATION STAGE	LATE APPOINTMENT OF DIB EVALUATION COMMITTEE	NONE	Completion certificate	DTEC



Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	To electrify Menele, Nghezimani, Xigalo and Nghomunghomu by 30 June 2019	New In-dicator	Electrification of Menele, Nghezimani, Xigalo and Nghomunghomu completed	Electrification of Menele, Nghezimani, Xigalo and Nghomunghomu	INEP	19 000 000	01/07/2018	30/06/2019	Completion of designs and approval and Tender advert for construction, appointment of contractor, site handover & site establishment	Target Achieved	Digging of Crunches, Stringing Poles( 35% in construction) and Tender advert for construction, appointment of contractor, site handover & site establishment done	None	None	Completion certificate	DTEC/MM
Promote community well-being and environmental welfare	To host the Mayor's soccer challenge by 30 June 2019	New In-dicator	Mayor's soccer challenge done by 30 June 2019	Mayor's soccer challenge	Operation income	250 000	01/07/2018	30/06/2019	Send invites and Host the tournament	Target Achieved	Mayors Soccer Challenge invites were sent and Event were hosted	None	None	Report	DCOM
	To host the Mayor's fun walk by 30	New In-dicator	Mayor's fun walk done by 30	Mayor's fun walk	Operation	100 000	01/07/2018	30/06/2019	Send invites and Host the event	Target not Achieved	Terms of reference are being developed	Delays in development of Terms of	To host Mayors fun walk during the 3 <sup>rd</sup> quarter	Report	DCOM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	June 2019	icator	June 2019		income							reference			
	To provide Women Services by 30 June 2019	Indicator	Women Services done by 30 June 2019	Women Services	Operation income	<b>R30000</b>	01/07/2018	30/06/2019	Send invites and Host the event	Target Achieved	Women services invites sent and event hosted	None	None	Report	DCOM
	To launch and host of the boxing tournament by 30 June 2019	Indicator	Launching and hosting of the boxing tournament done by 30 June 2019	Launching and hosting of the boxing tournament	Operation income	<b>R350000</b>	01/07/2018	30/06/2019	Send invites and Host the event	Target Achieved	Boxing Tournament invites sent and event hosted	None	None	Report	DCOM
	To launch and host Collins Chabane maratho	Indicator	Launching and hosting Collins Chabane	Launching and hosting Collin	Operation income	<b>R200000</b>	01/07/2018	30/06/2019	Send invites and Host the event	Target Not Achieved	Draft Terms of reference was developed	Delays in developing terms of reference	To finalise terms of reference and host the marathon	Report	DCOM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	n by 30 June 2019	to r	marathon by 30 June 2019	s Chabane marathon									during 3 <sup>rd</sup> Quarter		
	To host Arrive Alive by 30 June 2019	New Indicator	Arrive Alive done by 30 June 2019	Arrive Alive	Operation income	R50 000	01/07/2018	30/06/2019	Send invites and Host the event	Target Achieved	Arrive Alive invites sent and event hosted	None	None	Report	DCOM
	To launch the sports council by 30 June 2019	New Indicator	Launch of the sports council done by 30 June 2019	Launch of the sports council	Operation income	R10 000	01/07/2018	30/06/2019	Send invites and Host the event	Target Achieved	Sport Council invites sent and event hosted	None	None	Report	DCOM
	To launch SJ Khosa choral music festival by 30	New Indicator	Launch SJ Khosa choral music festival done	Launch SJ Khosa choral music	Operation income	R10 000	01/07/2018	30/06/2019	Send invites and Host the event	Target Achieved	SJ khosa music festival invites sent and event hosted	None	None	Report	DCOM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	June 2019	to r	by 30 June 2019	festival											
	To launch the gender forum by 30 June 2019	New Indicator	Launch of the gender forum by 30 June 2019	Launch of the gender forum	Operation income	R 100 000	01/07/2018	30/06/2019	Send invites and Host the event	Target not Achieved	Invitation will be sent to Launch gender forum	Delays due to shortage of staff	Launch of Gender forum will be hosted during the 3 <sup>rd</sup> quarter	Report	DCOM
	To Launch the youth council by 30 June 2019	New Indicator	Launch of the youth council done by 30 June 2019	Launch of the youth council	Operation income	R 100 000	01/07/2018	30/06/2019	Send invites and launch the council	Target not achieved	Invites were sent and event were hosted but it was not Launched	Political instability	District youth coordinator to assist in facilitating the program	Report	DCOM
	Number of Local AIDS Services meeting held by 30 June 2019	New Indicator	4	Local AIDS Services	Operation income	R 100 000	01/07/2018	30/06/2019	2	Target Achieved	2 local aids services meeting was held	None	None	Report	COM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	Number of transport council meeting held by 30 June 2019	New Indicator	4	Transport council	Operation income	<b>R100 000</b>	01/07/2018	30/06/2019	2	Target Achieved	2 Transport Council meeting was held	None	None	Report	COM
	To develop an integrated waste management plan by 30 June 2019	New Indicator	Development of an integrated waste management plan done by 30 June 2019	Development of an integrated waste management plan	Operation income	<b>R1 000 000</b>	01/07/2018	30/06/2019	Develop Terms of Reference and Draft IWMP	Target Achieved	Terms of reference developed but draft IWMP not developed	Delays in appointment of service provider by DEA	Engagement with DEA & appointed Service provider to FastTrack the development process of IWMP	Integrated waste management plan	COM
	To develop green economy strategy by 30	New Indicator	Development of green economy strateg	Development of green economy	Operation income	<b>R 100 000</b>	01/07/2018	30/06/2019	Develop Terms of Reference and Draft green economy strategy	Target Achieved	Development of terms of reference and Development of Green economy strategy done	None	None	Green economy strategy	COM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	June 2019	to r	y done by 30 June 2019	strate gy											
	To develop specifications for construction of community hall at Malamulele by 30 June 2019	N ew In dic ator	specific ations for constru ction of commu nity hall at Malam ulele done	Const ruction of com munit y hall at Mala mulele	Oper ation inco me	<b>R 1 000 000</b>	01/07/2018	30/06/2019	Allocation of project to consultant and Scoping report & preliminary design report	Target Not Achieved	Allocation of project to consultant and Scoping report & preliminary design report not done	Delay in allocatin g the project to service provider as the project is managed by technical services f	To engage technical services to fast-track the process	Completi on certificate	COM
	To upgrade 1 sport facilities Vuwani done by 30 June 2019	N ew In dic ator	Upgrad ing of 1 sport facilitie s Vuwani done by 30 June 2019	Upgr ading of 1 sport faciliti es Vuwani	Oper ation inco me	<b>R10 000 000</b>	01/07/2018	30/06/2019	Review of plans, Engage the contractor, Construction of pavilions and courts, water supply and Continue construction of pavilions and	Target not Achieved	Review of plans, Engage the contractor, Construction of pavilions and courts, water supply and Continue construction of pavilions and building	The project need to be reviewed based on political instabilit y within Vuwani area	Political intervention need to be fast-tracked	Completi on certificate	COM

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
									building structures		structures not done				
	To develop beatification strategy for Malamulele town by 30 June 2019	New Indicator	Development of beatification strategy for Malamulele town done by 30 June 2019	Development of beatification strategy for Malamulele town	Operation income	R 50 000	01/07/2018	30/06/2019	Development of Specification and appoint a service provider and Draft beatification strategy	Target not achieved	Development of Specification done, appointment of a service provider and Draft beatification strategy not done	Delays in development of terms of reference	To finalise the specification and speed up the process of approval and appointment of service provider	Beatification strategy	COM
	To host Collins Chabane Cultural Music festival by 30 June 2019	New Indicator	Collins Chabane Cultural Music festival done by 30 June 2019	Collins Chabane Cultural Music festival	Own Funding	R2 000 000	01/07/2018	30/06/2019	Appoint service provider and Cultural Music festival show.	Target not achieved	Appointing of service provider and music festival show not done	Terms of reference were developed, briefing session was done and it was cancelled	Engagement with different stakeholders on hosting the Cultural Music Festival Show during the 4 <sup>th</sup> Quarter	Invitation, Attendance register	COM

#### KPA 4: LOCAL ECONOMIC DEVELOPMENT

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End Date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
Integrated Local economy	To establish a Tourism Information Centre by 30 June 2019	New Indicator	Tourism Information Centre established	Tourism Information Centre	Operational Income	500 000	01/07/2018	30/06/2019	Identification of site for Tourism Centre and Development of Specs and appointment of service provider.	Target Achieved	Site has been identified and Development of Specs done and appointment of service provider appointed	None	None	Completion certificate	DPD
	To develop Market Stalls by 30 June 2019	New Indicator	Development of Market Stalls done by 30 June 2019	Market Stalls	Operational Income	5 000 000	01/07/2018	30/06/2019	Development of Specs and identification of site and Design of Market Stalls	Target Achieved	Specification developed. Site has been identified in Malamulele, along the	None	None	Completion certificate	DPD



											Malamule DCO road and The Service Provider was appointed and the designs submitted				
	To develop the LED strategy by 30 June 2019	New Indicator	Development of the LED strategy done by 30 June 2019	LED strategy	Operational Income	R1 500 000	01/07/2018	30/06/2019	Appointment of service provider and Development of Draft LED Strategy	Target Achieved.	Service Provider has been appointed. Service level agreement signed and The Service Provider submitted the draft LED strategy	None	None	LED strategy	DPD/MM
	To develop and brand Material by 30 June 2019	New Indicator	Development and Branding	Branding Material	Operational	100 000	01/07/2018	30/06/2019	Appointment of service provider	Target Achieved.	The bid has been adjudicated	None	None	Branded Material	DPD

			g Material done by 30 June 2019		Incom e				r and Brandin g delivere d.		ted and Brandin g delivere d				
To establish local fresh produce market (Poverty elevation programs) by 30 June 2019	New Indic ator	Establis hment of a local fresh produce market (Poverty elevatio n progra ms) done by 30June 2019	Local fresh produc e market (Povert y elevati on progra ms)	Operat ional Incom e	0	01/07/ 2018	30/06/ 2019	Consult ation	Target Achieve d.	Consulta tion with Collins Chabane Chambe r of Business and Public Consulta tion done	None	None	Compl etion certific ate	DPD	
Number of community project supported by 30 June 2019	New Indic ator	36	Cooper atives support	Operat ional Incom e	1 000 000	01/07/ 2018	30/06/ 2019	24	Target Achieve d.	Supporti ng 35 coopera tives and 35 Coopera tives support ed	None	None	Proof of suppor t	DPD	
To host Collins Chabane Annual show by 30 June 2019	New Indic ator	Collins Chaban e Annual show done by	Collins Chaban e Annual show	Own Fundin g	R2 00 0 000	01/07/ 2018	30/06/ 2019	Appoint service provide r and host annual show.	Target Not achieve d	Advertis ement for tender was placed on the	Postpon ement and to be done on the 3 <sup>rd</sup> quarter	Plans are underw ay to appoint service	12	DPD	

			30 June 2019								local newspa per and withdra wn due to legal implicati ons		provide r		
--	--	--	-----------------	--	--	--	--	--	--	--	---	--	--------------	--	--

**KPA 5: MUNICIPAL FINANCE MANAGEMENT AND VIABILITY**

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept .
Sound Financial Management and Viability	% Revenue collected by 30 June 2019	30%	100%	Revenue Management	Own Funding	OP EX	01/07 /2018	30/06 /2019	100%	Target Not Achieved.	22.5 % Revenue Collected (Billed as at Mid –Year is R10 406 397 and Collected to date is R2 380 262 )	Due to community unrest at vuwani area we are unable to implement credit control and Delays in clearing and set up of financial system for processing in the new financial year.	The Municipality is in the process of doing data cleansing	Financial Report	B&T/ MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept .
Sound Financial Management and Viability	% Capital budget spent by 30 June 2019	85%	100%	Capital Budget	Own Funding	OP EX	01/07/2018	30/06/2019	100%	Target Achieved.	98 % Capital Budget Spent( Total Annual Capital Budget is R210 294 364, Mid - Year Planned Target is R105 147 181 and Mid- Year Capital Budget Spent is 103 049 907)	Delays in implementation of programs and projects by departments	Departments to fast track implementation of the programmes and projects that will inform the capital spending	Financial Report	B&T/ MM
Sound Financial Management and Viability	% tenders adjudicated within legislative timeframe	90%	100%	SCM	Own Funding	OP EX	01/07/2018	30/06/2019	100%	Target Achieved	100%( All tenders were adjudicated in time, tenders that were not yet adjudicated at the of the quarter were still within validity time.)	None	None	Financial Report	B&T/ MM
Sound Financial Management and	To update the Asset Register by 30 June 2019	Asset Register updated	Asset Register updated	Asset Management	Own Funding	OP EX	01/07/2018	30/06/2019	Update monthly asset acquis	Target Achieved	Monthly Asset acquisition updated( 2 Water Tank trucks delivered , also a car washing machine and updated in the Asset	None	None	Asset Register	B&T

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept .
Viability									itions and verification		Register) and Monthly Asset acquisition updated				
Sound Financial Management and Viability	To submit the Annual Financial Statement by 31 August 2018	AFS submitted by 1 <sup>st</sup> September 2017	AFS	AFS	Own Funding	OP EX	01/07/2018	30/06/2019	AFS submitted	Target Achieved.	AFS submitted to AG on 31 August 2018	None	None	AFS	B&T/MM
Sound Financial Management and Viability	To adjust the budget by 28 February 2019	Budget was adjusted by 28 February 2019	Budget adjustment	Budget adjustment	Own Funding	OP EX	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	Adjusted budget	B&T/MM
Sound Financial Management and Viability	To submit the draft budget by 31 March 2019	Draft budget by 31 March 2018	Budget development	Budget development	Own Funding	OP EX	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	Draft Budget	B&T/MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept .
Sound Financial Management and Viability	To submit the final budget by 31 May 2018	Final budget by 31 May 2019	Budget development	Budget development	Own Funding	OP EX	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	N/A	B&T/MM
Sound Financial Management and Viability	Number of section 52 report submitted within 10 days after the end of the quarter	4	4	Section 52	Own Funding	OP EX	01/07/2018	30/06/2019	2	Target achieved	2 Section 52 report submitted	N/A	N/A	4	B&T/MM
Sound Financial Management and Viability	Number of section 71 report submitted within 10 days after the end of the Month	12	12	Section 71	Own Funding	OP EX	01/07/2018	30/06/2019	6	Target achieved	6 Section 71 report submitted within 10 days of the month	N/A	N/A	12	B&T/MM
Sound Financial Management and	To compile section 72 report by 31 January 2019	Section 72 report by 31 Janua	Section 72 reporting	Section 72 reporting	Own Funding	OP EX	01/07/2018	30/06/2019	N/A	N/A	N/A	N/A	N/A	Section 72 report	B&T/MM

Development Objective	Key Performance Indicators/ Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 18/19 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept .
Viability		ry 2018													



**KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 17/18 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
Improved governance and administration	# of ordinary Council meetings held by 30 June 2018	4	4	Council Services	Income	OPEX	1/7/2018	30/6/2019	2	Target Achieved.	2 Ordinary Council Meeting Held	None	None	Council Minutes	DCORP
	# of ordinary EXCO meetings held by 30 June 2018	12	12	Council Services	Income	OPEX	1/7/2018	30/6/2019	6	Target Achieved	6 Ordinary EXCO meetings held	None	None	Council Minutes	DCORP
	# of audit committee meetings held	2	4	Auditing	Income	OPEX	1/7/2018	30/6/2019	2	Target Achieved	2 Audit Committee meeting held	None	None	Audit Committee Minutes	MM
	To upgrade ICT Infrastructure by 30 June 2019	ICT Infrastructure	ICT Infrastructure Upgrade completed	ICT Infrastructure Upgrades	Income	3 670 000,00	1/7/2018	30/6/2019	Develop specification and advertise for tendering and Appoint a service provider and start the project	Target Not Achieved	Specification and tender for upgrading ICT infrastructure done and advert for tendering done	Long specification requirement gathering process	Evolution of the industry	Completion certificates	DCORP

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 17/18 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
	To develop PMS by 30 June 2019	New indicator	PMS developed and installed	Automated PMS	Income	1 050 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering and Appoint a service provider and start the project. Development of the system	Target Achieved	Specificati on and tender for PMS System done and Service provider appointed and the projected has started	None	None	PMS Framework and Proof of installation	DCORP
	To develop Record Management System by 30 June 2019	New indicator	Record Management System developed by 30 June 2019	Record Management System	Income	1 050 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering and Appoint a service provider and start the project. Development of the system	Target Achieved	Specificati on and tender for Records Management System done and Service provider appointed and the projected has started	None	None	Comple tion certificates	DCORP
	To purchase IT equipment by 30 June 2019	New indicator	IT equipment purchased	Purchase of IT equipment	Income	1 000 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering and Appoint	Target Achieved	IT equipment Specificati on and advert for	None	None	Proof of purchase	DCORP

Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Funding Source	Budget 17/18 R'000	Start Date	End date	Mid-Year Target	Status of Achievements	Progress to date	Challenges	Interventions	Portfolio Of Evidence	Dept.
									a service provider and start the project.		tendering done and IT equipment Purchased done.				
	To purchase furniture for offices by 30 June 2019	New indicator	Furnisher purchased	Purchase of furniture	Income	5 400 000,00	01/07/2018	30/06/2019	Develop specification and advertise for tendering and Appoint a service provider and start the project.	Target Not Achieved	Furniture Specification and advert for tendering done and Re-Advert for tendering done ,	Delay in SCM in processes	service Provider to be appointed in the third quarter	Proof of purchase	DCORP

**CHAPTER 5: MUNICIPAL MANAGER 'S QUALITY CERTIFICATION**

I SHILENGE RISENGA RICHARD The Acting Municipal Manager of Collins Chabane Local Municipality, hereby certify that:

The Section 72 report ending 31 December 2018 on implementation of the IDP/Budget and state of affairs of the Municipality

For the year 2018/19 in accordance with **Municipal Finance Management Act and Regulations** made under the ACT.

Print Name: SHILENGE RISENGA RICHARD

Acting Municipal Manager of Collins Chabane Local Municipality LIM345

Signature .....